

#### MIXED STRATEGY NASH EQUILIBRIUM

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#### Review

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- The Nash equilibrium is the likely outcome of simultaneous games, both for discrete and continuous sets of actions.
  - Derive the best response functions, find where they intersect.
- We have considered NE where players select one action with probability 100% 
   Pure strategies
  - For each action of the Player 2, the best response of Player 1 is a deterministic (i.e. non random) action
  - For each action of the Player 1, the best response of Player 2 is a deterministic action



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- A Nash equilibrium in which every player plays a pure strategy is a pure strategy Nash equilibrium
  - At the equilibrium, each player plays only one action with probability 1.





### Overview

- Pure strategy NE is just one type of NE, another type is <u>mixed strategy NE</u>.
  - A player plays a mixed strategy when he chooses randomly between several actions.
- Some games do not have a pure strategy NE, but have a mixed strategy NE.
- Other games have both pure strategy NE and mixed strategy NE.

# **Employee Monitoring**

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- Consider a company where:
  - Employees can work hard or shirk
    - Salary: \$100K unless caught shirking
    - Cost of effort: \$50K
  - □ The manager can monitor or not
    - An employee caught shirking is fired
    - Value of employee output: \$200K
    - Profit if employee doesn't work: \$0
    - Cost of monitoring: \$10K



"Wake up Harper, it's five o'clock - I don't want you putting in for overtime."

## **Employee Monitoring**



- No equilibrium in pure strategies
- What is the likely outcome?









- No equilibrium in pure strategies
  - □ Similar to the employee/manager game
- How would you play this game?
  - Players must make their actions unpredictable
- Suppose that the goal keeper jumps left with probability p, and jumps right with probability 1-p.
   What is the kicker's best response?

- If p=1, i.e. if goal keeper always jumps left
  - then we should kick right
- If p=0, i.e. if goal keeper always jumps right
  then we should kick left
- The kicker's expected payoff is:
   π(left): -1 x p+1 x (1-p) = 1 2p
   π(right): 1 x p 1 x (1-p) = 2p 1

 $\Box \pi(\text{left}) > \pi(\text{right}) \text{ if } p < 1/2$ 

- Should kick left if:  $p < \frac{1}{2}$ (1 - 2p > 2p - 1)
- Should kick right if:  $p > \frac{1}{2}$
- Is indifferent if:  $p = \frac{1}{2}$
- What value of p is best for the goal keeper?

Keeper's p	Kicker's strategy	Keeper's Payoff	
L (p = 1)	R	-1.0	
R (p = 0)	L	-1.0	
p = 0.75	R	-0.5	<sup>1</sup> ⁄ <sub>4</sub> * 1- <sup>3</sup> ⁄ <sub>4</sub> *1
p = 0.55	R	-0.1	0.45* 1-0.55 *1
p = 0.50	Either	0	

- Mixed strategy:
  - It makes sense for the goal keeper and the kicker to randomize their actions.
  - If opponent knows what I will do, I will always lose!
  - Players try to make themselves unpredictable.
- Implications:
  - A player chooses his strategy so as to prevent his opponent from having a winning strategy.
  - The opponent has to be made indifferent between his possible actions.

## **Employee Monitoring**

#### Manager

			Monitor	No monitor
Employee			q	1-q
	Work	1-p	50,90	50,100
	Shirk	р	0, -10	100,-100

- Employee chooses (shirk, work) with probabilities (p,1-p)
- Manager chooses (monitor, no monitor) with probabilities (q,1-q)

## **Keeping Employees from Shirking**

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- First, find employee's expected payoff from each pure strategy
- □ If employee works: receives 50 □  $\pi$ (work) = 50× q + 50× (1-q)= 50
- If employee shirks: receives 0 or 100
   π(shirk) = 0× q + 100×(1-q) = 100 - 100q

## Employee's Best Response

- Next, calculate the best strategy for possible strategies of the opponent
- □ For q<1/2: SHIRK

 $\pi$  (shirk) = 100-100q > 50 =  $\pi$  (work)

□ For q>1/2: WORK

 $\pi$  (shirk) = 100-100q < 50 =  $\pi$  (work)

• For q=1/2: INDIFFERENT  $\pi$  (shirk) = 100-100q = 50 =  $\pi$  (work)

The manager has to monitor just often enough to make the employee work (q=1/2). No need to monitor more than that.

## Manager's Best Response

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- Manager's payoff:
  - □ Monitor: 90×(1-p)- 10×p=90-100p
  - □ No monitor: 100×(1-p)-100×p=100-200p
- For p<1/10: NO MONITOR</p>

 $\pi$ (monitor) = 90-100p < 100-200p =  $\pi$ (no monitor)

• For **p>1/10: MONITOR** 

 $\pi$ (monitor) = 90-100p > 100-200p =  $\pi$ (no monitor)

• For p=1/10: INDIFFERENT

 $\pi$ (monitor) = 90-100p = 100-200p =  $\pi$ (no monitor)

The employee has to work just enough to make the manager not monitor (p=1/10). No need to work more than that.

#### Best responses



#### **Mutual Best Responses**



## Equilibrium strategies

Manager

			Monitor	No monitor
Employee			50%	50%
	Work	90%	50,90	50,100
	Shirk	10%	0, -10	100,-100

At the equilibrium, both players are indifferent between the two possible strategies.

## Equilibrium payoffs

- Employee
  - $\Box \pi (\text{shirk}) = 0 + 100 \times 0.5 = 50$
  - $\pi \text{ (work)}=50$
- Manager
  - $\pi$  (monitor)=0.9x90-0.1x10=80
  - $\pi$  (no monitor)=0.9x100-0.1x100=80

#### Theorems

- 1. If there are no pure strategy equilibria, there must be a unique mixed strategy equilibrium.
- 2. However, it is possible for pure strategy and mixed strategy Nash equilibria to coexist. (for example coordination games)

### New Scenario

#### □ What if cost of monitoring is 50, (instead of 10)?

#### Manager

		Monitor	No monitor
Employee	Work	50,50	50,100
	Shirk	0,-50	100,-100

## New Scenario

- To make employee indifferent:  $\pi(\text{work}) = \pi(\text{shirk}) \text{ implies}$  50 = 100 - 100q $\longrightarrow q = 1/2$
- To make manager indifferent  $\pi(\text{monitor}) = \pi(\text{no monitor}) \text{ implies}$  50-100p = 100-200p $\longrightarrow p=1/2$

## New Scenario

#### • Equilibrium:

- $\square$  q=1/2, unchanged
- $\square$  p=1/2, instead of 1/10
- Why does q remain unchanged?
  - Payoff of "shirk" unchanged: the manager must maintain a 50% probability of monitoring to prevent shirking.
    - If q=49%, employees always shirk.
- Cost of monitoring higher, thus employees can afford to shirk more.
- One player's equilibrium mixture probabilities depend only on the other player's payoff

## **Application: Tax audits**

- Mix strategy to prevent tax evasion:
  - Random audits, just enough to induce people to pay their taxes.
- □ In 2002, IRS Commissioner noticed that:
  - Audits have become more expensive
  - Number of audits decreased slightly
  - Offshore evasion increased by \$70 billion dollars
- Recommendation:

As audits get more expensive, need to increase budget to keep number of audits constant!

# Do players select the MSNE?

Mixed strategies in football

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- Economist Palacios-Huerta analyzed 1,417 penalty kicks.
   Success matrix:

			Uballe	
			Left	Right
			q	1-q
Kicker	Left	р	58, 42	95, 5
	Right	1-p	93, 7	70, 30

Coolio

#### • Equilibrium:

- □ Kicker:  $58q+95(1-q)=93q+70(1-q) \Box q=42\%$
- Goalie:  $42p+7(1-p)=5p+30(1-p) \square p=38\%$

## Do players select the MSNE?

Mixed strategies in football

- Observed behavior for the 1,417 penalty kicks:
  - Kickers choose left with probability 40%
    - Prediction was 38%
  - □ Goalies jump to the left with probability 42%
    - Prediction was 42%
- Players have the ability to randomize!

### Entry Coordination game

Two firms are deciding which new market to enter. Market A is more profitable than market B



 Coordination game: 2 PSNE, where players enter a different market.

#### **Entry** Coordination game

- Both player prefer choosing market A and let the other player choose market B.
  - Two PSNE.
- Expected payoff for Firm 1 when playing A

 $\pi(A)=2q+4(1-q)=4-2q$ 

• If it plays B:

 $\pi(B)=3q+(1-q)=1+2q$  $\Box \pi(A)=\pi(B) \text{ if } q=3/4$ 

#### Entry Coordination game

• For Firm 2:

 $\pi(A)=\pi(B) \ \Box \ p=3/4$ 

- Equilibrium in mixed strategies: p=q=3/4
- Expected payoff:

Firm 1: 
$$2\frac{9}{16} + 4\frac{3}{16} + 3\frac{3}{16} + 1\frac{1}{16} = 2.5$$

- Same for Firm 2.
- Expected payoff is 2.5 for both firms
  - □ Lower than 3 or 4 □ In this example, pure strategy NE yields a higher payoff. There is a risk of miscoordination where both firms choose the same market.

# In what types of games are mixed strategies most useful?

For games of cooperation, there is 1 PSNE, and no MSNE.

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- For games with no PSNE (e.g. shirk/monitor game), there is one MSNE, which is the most likely outcome.
- For coordination games (e.g. the entry game), there are 2
   PSNE and 1 MSNE.
  - Theoretically, all equilibria are possible outcomes, but the difference in expected payoff may induce players to coordinate.

## Weak sense of equilibrium

- Mixed strategy NE are NE in a weak sense
  - Players have no incentive to change action, but they would not be worse off if they did
    - $\pi(\text{shirk}) = \pi(\text{work})$
  - Why should a player choose the equilibrium mixture when the other one is choosing his own?

## What Random Means

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- Study
  - A fifteen percent chance of being stopped at an alcohol checkpoint will deter drinking and driving
- Implementation
  - Set up checkpoints one day a week  $(1 / 7 \approx 14\%)$
  - How about Fridays?

# Use the mixed strategy that keeps your opponents guessing. BUT Your probability of each action must be the same period to period.

## Summary

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- Games may not have a PSNE, and mixed strategies help predict the likely outcome in those situations, e.g. shirk/monitor game.
- Mixed strategies are also relevant in games with multiple PSNE, e.g. coordination games.
- Randomization. Make the other player indifferent between his strategies.