## Merchandising Activities

## Chapter 6



# Comparing Merchandising Activities with Manufacturing Activities 



Merchandising Company

Manufacture inventory and have a longer and more complex operating cycle.

Manufacturing
Company

## Operating Cycle of a Merchandising Company



## Retailers and Wholesalers



## Income Statement of a

## Merchandising Company

## Computer City

Condensed Income Statement
For the Year Ended December 31, 2009
Revenue from sales
Less: Cost of goods sold
\$ 900,000

Gross profit
Less: Expenses
Net income 540,000

$$
\begin{array}{r}
\$ 360,000 \\
\quad 270,000 \\
\hline \$ \quad 90,000 \\
\hline \hline
\end{array}
$$

Cost of goods sold represents the expense of goods that are sold to customers.

Gross profit is a useful means of measuring the profitability of sales transactions.

| Accounting System Requirements for |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Merchandising Control Account |  |  |  | 1 |  | ies |  |  |
|  |  |  |  | General Ledger |  |  |  |  |
| Subsidiary Ledgers |  |  |  | Accounts Receivable |  |  |  |  |
|  |  |  |  | Da |  | Debit | Credit | Balance |
|  |  |  |  | 200 |  |  |  |  |
|  |  |  |  | June | 1 | 10,000 |  | 10,000 |
|  |  |  |  |  | 15 |  | 3,000 | -7,000 |
| Subsidiary Ledger |  |  |  |  |  |  |  |  |
| Sparks, Inc. |  |  |  |  |  |  |  |  |
| Dat |  | Debit | Credit |  | lanc |  |  |  |
| 200 |  |  |  |  |  |  |  |  |
| June | 1 | 3,000 |  |  |  |  |  |  |
|  | 15 |  | 1,000 |  | 2,0 |  |  |  |
| Subsidiary Ledger |  |  |  |  |  |  |  |  |
| Heather Jacobs Company |  |  |  |  |  |  |  |  |
| Date |  | Debit | Credit | B | lanc |  |  |  |
| 2009 |  |  |  |  |  |  |  |  |
| June | 1 | 7,000 |  |  | 7, |  |  |  |
|  | 15 |  | 2,000 |  | 5,0 |  |  |  |

## Perpetual Inventory Systems

On September 5,Worley Co. purchased 100 laser lights for resale for $\$ 30$ per unit from Electronic City on account.

## GENERAL JOURNAL

|  |  |  |  |
| :--- | :---: | :---: | ---: |
| Date | Account Titles and Explanation | Debit | Credit |
| Sept. | 5 | Inventory | 3,000 |
|  |  | Accounts Payable (Electronic City) |  |
|  |  |  |  |

## Perpetual Inventory Systems

On September I0, Worley Co. sold IO laser lights for $\$ 50$ per unit on account to ABC Radios.


## Perpetual Inventory Systems

On September 15, Worley Co. paid Electronic City $\$ 3,000$ for the September 5 purchase.

## GENERAL JOURNAL

|  |  |  |  |
| :--- | :--- | ---: | ---: |
| Date | Account Titles and Explanation | Debit | Credit |
| Sept. | 15 | Accounts Payable (Electronic City) | 3,000 |
|  |  | Cash |  |
|  |  |  |  |

## Perpetual Inventory Systems

On September 22,Worley Co. received $\$ 500$ from ABC Radios as payment in full for their purchase on September 10.

## GENERAL JOURNAL

|  |  |  |  |
| :---: | :--- | ---: | ---: |
| Date | Account Titles and Explanation | Debit | Credit |
| Sept. | 22 | Cash | 500 |
|  |  | Accounts Receivable (ABC Radios) |  |
|  |  |  |  |

## Taking a Physical Inventory

In order to ensure the accuracy of their perpetual records, most businesses take a complete physical count of the merchandise on hand at least once a year.

Reasonable amounts of inventory shrinkage are viewed as a normal cost of doing business.
Examples include breakage, spoilage and theft.
On December 31, Worley Co. counts its inventory. An inventory shortage of $\$ 2,000$ is discovered.

| Date |  | Account Titles and Explanation | Debit | Credit |
| :---: | :---: | :---: | ---: | :---: |
| Dec. | 31 | Cost of Goods Sold | 2,000 |  |
|  |  | Inventory |  | 2,000 |
|  |  |  |  |  |

## Closing Entries in a Perpetual Inventory System

- Close Revenue accounts (including Sales) to Income Summary.
(2) Close Expense accounts (including Cost of Goods Sold) to Income Summary.
- Close Income Summary account to Retained Earnings.
(4) Close Dividends to Retained Earnings.


## Periodic Inventory System

On September 5, Worley Co. purchased 100 laser lights for resale for $\$ 30$ per unit from Electronic City on account.

## Notice that no entry is made to Inventory.

|  |  |  |  |  |
| :--- | :--- | :--- | ---: | ---: |
| Date | Account Titles and Explanation | Debit | Credit |  |
| Sept. | 5 | Purchases | 3,000 |  |
|  |  | Accounts Payable (Electronic City) |  | 3,000 |
|  |  |  |  |  |

## Periodic Inventory System

On September 10,Worley Co. sold IO laser lights for $\$ 50$ per unit on account to ABC Radios.


## Periodic Inventory System

On September 15, Worley Co. paid Electronic City $\$ 3,000$ for the September 5 purchase.

## GENERAL JOURNAL

|  |  |  |  |
| :--- | :--- | ---: | ---: |
| Date | Account Titles and Explanation | Debit | Credit |
| Sept. | 15 | Accounts Payable (Electronic City) | 3,000 |
|  |  | Cash |  |
|  |  |  |  |

## Periodic Inventory System

On September 22,Worley Co. received $\$ 500$ from ABC Radios as payment in full for their purchase on September 10.

## GENERAL JOURNAL

|  |  | Date\||r | Account Titles and Explanation |
| :--- | :--- | ---: | ---: |
| Dabit | Credit |  |  |
| Sept. | 22 | Cash | 500 |
|  |  | Accounts Receivable (ABC Radios) |  |
|  |  |  |  |

## Computing Cost of Goods Sold

The accounting records of Party Supply show the following: Inventory, Jan. 1 \$ 14,000 Purchases (during year) 130,000 Inventory, Dec. $31 \quad 12,000$

Inventory (beginning of the year) \$ 14,000 Add: Purchases
Cost of goods available for sale Less: Inventory (end of year) 130,000 144,000
12,000
Cost of goods sold
\$ 132,000

## Creating a Cost of Goods Sold Account

| Party Supply must create the Cost of Goods Sold account. |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Date |  | Account Titles and Explanation | Debit | Credit |
| Dec. | 31 | Cost of Goods Sold | 144,000 |  |
|  |  | Inventory (beginning of year) |  | 14,000 |
|  |  | Purchases |  | 130,000 |

## Party Supply must record the ending inventory amount.

| Date | Account Titles and Explanation | Debit | Credit |
| :--- | :---: | ---: | ---: |
| Dec. | 31 | Inventory (end of year) | 12,000 |
|  |  | Cost of Goods Sold |  |
|  |  |  |  |

## Selecting an Inventory System

| Factors Suggesting a <br> Perpetual Inventory System | Factors Suggesting a <br> Periodic Inventory System |
| :--- | :--- |
| Large company with <br> professional management. | Small company, run by <br> owner. |
| Management and employees <br> wanting information about <br> items in inventory and the <br> quantities of specific <br> products that are selling. | Accounting records of <br> inventories and specific <br> product sales not needed in <br> daily operations; such <br> information developed <br> primarily for use in annual <br> income tax returns. |
| Items in inventory with a high <br> per-unit cost. | Inventory with many different <br> kinds of low-cost items. |
| Low volume of sales <br> transactions or a <br> computerized accounting <br> system. | High volume of sales <br> transactions and a manual <br> accounting system. |
| Merchandise stored at <br> multiple locations or in <br> warehouses separate from <br> sales sites. | All merchandise stored at the <br> sales site (for example, in the <br> store). |

## Credit Terms and Cash Discounts

## When manufacturers and wholesalers sell their products on account, the credit terms are stated in the invoice.



## Recording Purchases at Net Cost

On July 6, Jack \& Jill, Inc. purchased \$4,000 of merchandise on credit with terms of 2/10, n/30 from Kid's Clothes. Prepare the journal entry for Jack \& Jill, Inc.

## GENERAL JOURNAL

| Date |  | Account Titles and Explanation | Debit | Credit |
| :---: | :---: | :---: | :---: | :---: |
| July | 6 | Inventory | 3,920 |  |
|  |  | Accounts Payable (Kid's Clothes) |  | 3,920 |
|  |  | \$4,000 $\times 98 \%=\$ 3,920$ |  |  |

## Recording Purchases at Net Cost

On July 15, Jack \& Jill, Inc. pays the full amount due to Kid's Clothes. Prepare the journal entry for Jack \& Jill, Inc.

## GENERAL JOURNAL

|  |  |  |  |
| :--- | :--- | ---: | ---: |
| Date | Account Titles and Explanation | Debit | Credit |
| July | 15 | Accounts Payable (Kid's Clothes) | 3,920 |
|  |  | Cash |  |
|  |  |  |  |

## Recording Purchases at Net Cost

Now, assume that Jack \& Jill, Inc. waited until July 20 to pay the amount due in full to Kid's Clothes.
Prepare the journal entry for Jack \& Jill, Inc.

GENERAL JOURNAL

|  |  |  |  |  |
| :--- | :--- | :--- | ---: | ---: |
| Date | Account Titles and Explanation | Debit | Credit |  |
| July | 20 | Accounts Payable (Kid's Clothes) | 3,920 |  |
|  |  | Purchase Discounts Lost | 80 |  |
|  |  | Cash |  | 4,000 |
| Nonoperating Expense |  | $6-23$ |  |  |

## Recording Purchases at Gross Invoice

## Price

On July 6, Jack \& Jill, Inc. purchased \$4,000 of merchandise on credit with terms of $2 / 10$, n/30 from Kid's Clothes.
Prepare the journal entry for Jack \& Jill, Inc.

## GENERAL JOURNAL

|  |  |  |  |  |
| :---: | ---: | :--- | ---: | ---: |
| Date | Account Titles and Explanation | Debit | Credit |  |
| July | 6 | Inventory | 4,000 |  |
|  |  | Accounts Payable (Kid's Clothes) |  | 4,000 |
|  |  |  |  |  |

## Recording Purchases at Gross Invoice

## Price

On July I5, Jack \& Jill, Inc. pays the full amount due to Kid's Clothes.
Prepare the journal entry for Jack \& Jill, Inc.

Reduces Cost of Goods Sold

$$
\$ 4,000 \times 98 \%=\$ 3,920
$$

| Dat |  | Account Titles and Explanation | Debit |
| :---: | :---: | :---: | :---: |
| Credit |  |  |  |
| July | 10 | Accounts Payable (Kid's Clothes) | 4,000 |
|  |  | $\downarrow$ |  |
|  |  | Cash |  |
| Purchase Discounts Taken |  | 3,920 |  |

## Recording Purchases at Gross Invoice

## Price

Now, assume that Jack \& Jill, Inc. waited until July 20 to pay the full amount due to Kid's Clothes.
Prepare the journal entry for Jack \& Jill, Inc.

## GENERAL JOURNAL

|  |  |  |  |
| :---: | :---: | ---: | ---: |
| Date | Account Titles and Explanation | Debit | Credit |
| July | 20 | Accounts Payable (Kid's Clothes) | 4,000 |
|  |  | Cash |  |
|  |  |  |  |

## Returns of Unsatisfactory Merchandise

On August 5, Jack \& Jill, Inc. returned \$500 of unsatisfactory merchandise purchased from Kid's Clothes on credit terms of $2 / 10, \mathrm{n} / 30$. The purchase was originally recorded at net cost. Prepare the entry for Jack \& Jill, Inc.

## GENERAL JOURNAL

|  |  | Date\||r | Decount Titles and Explanation |
| :--- | :---: | ---: | ---: |
| Datit | Credit |  |  |
| Aug. | 5 | Accounts Payable (Kid's Clothes) | 490 |
|  |  | Inventory |  |
|  |  | $\$ 500 \times 98 \%=\$ 490$ |  |

## Transportation Costs on Purchases

## Transportation costs related to the acquisition of assets are part of the cost of the asset being acquired.



## Transactions Related to Sales

> Computer City
> Partial Income Statement
> For the Year Ended December 31, 2009

Revenue
Sales
\$912,000
Less: Sales returns and allowances \$8,000 Sales discounts
Net sales
$\$ 900,000$

## Credit terms and merchandise returns affect the amount of revenue earned by the seller.

## Sales

On August 2, Kid's Clothes sold $\$ 2,000$ of merchandise to Jack \& Jill, Inc. on credit terms $2 / 10, \mathrm{n} / 30$. Kid's Clothes originally paid \$1,000 for the merchandise.
Because Kid's Clothes uses a perpetual inventory system, they must make two entries.

## GENERAL JOURNAL

|  |  |  |  |
| :---: | :--- | ---: | ---: |
| Date | Account Titles and Explanation | Debit | Credit |
| Aug. | 2 | Accounts Receivable (Jack \& Jill, Inc.) | 2,000 |
|  |  | Sales |  |
|  | 2 | Cost of Goods Sold | 1,000 |
|  |  | Inventorv |  |

## Sales Returns and Allowances

On August 5, Jack \& Jill, Inc. returned \$500 of unsatisfactory merchandise to Kid's Clothes from the August 2 sale. Kid's Clothes cost for this merchandise was $\$ 250$.
Because Kid's Clothes uses a perpetual inventory system, they must make two entries.

GENERAL JOURN Contra-revenue

|  |  |  |  |
| :--- | :--- | ---: | ---: |
| Date | Account Titles and Explanation | Debit | Credit |
| Aug. | 5 | Sales Returns and Allowances | 500 |
|  |  | Accounts Receivable (Jack \& Jill, Inc.) |  |
|  | 5 | Inventory | 250 |
|  |  | Cost of Goods Sold |  |

## Sales Discounts

On July 6, Kid's Clothes sold \$4,000 of merchandise to Jack \& Jill, Inc. on credit with terms of $2 / 10, \mathrm{n} / 30$. The merchandise originally cost Kid's Clothes $\$ 2,000$.
Because Kid's Clothes uses a perpetual inventory system, they must make two entries.

## GENERAL JOURNAL

|  |  |  |  |
| :--- | :--- | ---: | ---: |
| Date | Account Titles and Explanation | Debit | Credit |
| July | 6 | Accounts Receivable (Jack \& Jill, Inc.) | 4,000 |
|  |  | Sales |  |
|  | 6 | Cost of Goods Sold | 4,000 |
|  |  | Inventorv | 2,000 |

## Sales Discounts

On July I5, Kid's Clothes receives the full amount due from Jack \& Jill, Inc. from the July 6 sale.
Prepare the journal entry for Kid's Clothes.

## Contra-revenue $\mathrm{OL} \$ 4,000 \times 98 \%=\$ 3,920$

| Date |  | Accour t Titles and Explanation | Debit |
| :--- | :--- | :--- | :---: |
| Credit |  |  |  |
| July | 15 | Cash | 3,920 |
|  | Sales Discounts | 80 |  |
|  |  | Accounts Receivable (Jack \& Jill, Inc.) |  |

## Sales Discounts

Now, assume that it wasn't until July 20 that Kid's Clothes received the full amount due from Jack \& Jill, Inc. from the July 6 sale. Prepare the journal entry for Kid's Clothes.

## GENERAL JOURNAL

|  |  |  |  |
| :---: | :--- | ---: | ---: |
| Date | Account Titles and Explanation | Debit | Credit |
| July | 20 | Cash | 4,000 |
|  |  | Accounts Receivable (Jack \& Jill, Inc.) |  |
|  |  |  | 4,000 |

## Delivery Expenses

## Delivery costs incurred by sellers are debited to Delivery Expense, an operating expense.



## Accounting for Sales Taxes

Businesses collect sales tax at the point of sale.
Then, they remit the tax to the appropriate governmental agency at times specified by law.

|  | \$1,000 sale $\times 7 \%$ tax $=\$ 70$ sales tax |  |  |
| :---: | :---: | :---: | :---: |
| Date | Account Titles and Explanation | Debit | Crefuit |
|  | Cash | 1,070 | 1 |
|  | Sales Tax Payable |  | 70 |
|  | Sales |  | 1,000 |

## Modifying an Accounting System

## Most businesses use special journals rather than a general journal to record routine transactions that occur frequently.



## Financial Analysis



- Trends over time

Comparable store sales Sales per square foot of selling space


Gross profit $\div$ Net sales Overall gross profit margin Gross profit margins by department and products

## Ethics, Fraud, and

## Corporate Governance

Sales discounts and allowances are contra-revenue accounts. Sales discounts and allowances reduce gross sales. As such, net income will be incorrect if discounts and allowances are not properly recorded.

The pressure brought to bear on subordinates to implement fraudulent schemes developed by top management can often be intense. Top management can threaten employees with termination if they fail to participate in the fraud. Unfortunately, employees who acquiesce to such pressure face tremendous legal risks.

## End of Chapter 6



