

TOUS

RESEARCH REPORT **TOUS







CONTENT

- Purchase experience among jewelry customers
- TOUS brand metrics, perception, purchase experience
- TOUS advertising effectiveness
- Competitors: brand metrics analysis



METHODOLOGY

DESCRIPTION

Method CAWI (Computer Assisted Web Interviewing)

Periodicity 1 time

Interview duration 25 min

Geography Russia 100 000+

Sample 1200 respondents + 150 respondents, aware of TOUS brand

SAMPLE DESIGN*

Gender M- 30%, F- 70%

Age 18-55 y.o.

Regions Moscow-25%, Saint-Petersburg- 25%, other – 50%

Purchase experience Bought jewelry for last 12 months

Income Average and higher

^{*} Sample design is based on soc-dem distribution of jewelry customers (Mediascope M-Index 2017)

MAIN OBJECTIVES

Evaluation of the brand's position on key brand metrics, including awareness, purchase, loyalty

Description of Target Audience in terms of consumption habits and attitude towards the brand

Identification of brand strengths and weaknesses

SUMMARY

TOUS customers' portrait

Wide audience 18-55 with core 25-44 year olds. Young group aged 18-24 has big interest to the brand, group aged 25-44 has high purchase power and intention to buy and recommend the brand to others.

TOUS customers are practical, get pleasure from shopping. It is more typical for them to visit prestigious shops, be price sensitive and be influenced by celebrities.

Media consumption: TV and Internet have high cover. Social media: Facebook, VK, Instagram (the most typical is Pinterest)

Brand's strengths

- Design
- Unique style
- Fits the youth
- Corresponds to modern trends
- Looks like products people want to buy
- Positive impression of TOUS logo
- •High conversion in purchase and loyalty

Brand's weaknesses

- Low brand metrics: awareness, purchase, loyalty
- Assortment
- Price
- not expensive image among those who are unaware of the brand
- Childish style
- Strange/unclear logo among those who are unaware of the brand
- Image of not prestigious, high quality brand

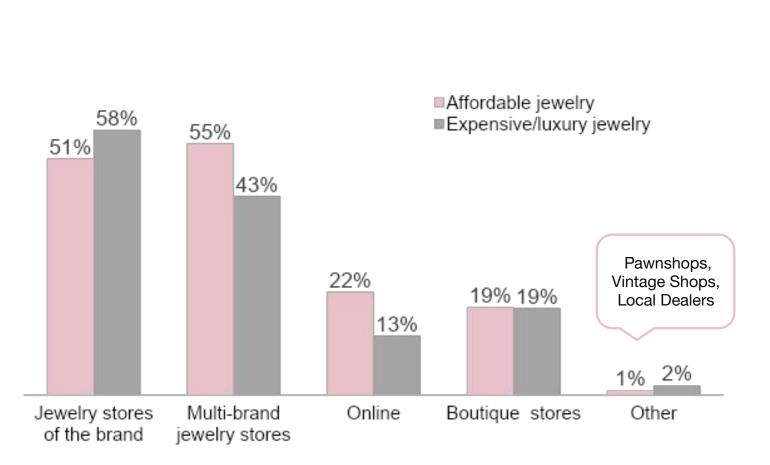
	Awareness	Purchase	Loyalty
All	10% 2	9% 3% 38	5% 1%
18-24	13% 6	2% 8% 38	3%
Aware of brand	100% 3	1% 31 % 35	5% 12%
Covered by Ad	51% 6	3% 32 % 44	14%





Customers prefer to buy jewelry in mono- and multi-branded offline stores. Online shopping is more popular for affordable jewelry. Youth buy online more often

HOW DO YOU SHOP FOR JEWELRY?



AFFORDABLE JEWELRY

	Jewelry stores of the brand	Multi-brand jewelry stores	Online	Boutique stores	Other
18-24	60%	56%	36%	19%	1%
25-34	55%	51%	24%	24%	1%
35-44	49%	61%	18%	17%	1%
45-55	41%	53%	14%	13%	1%

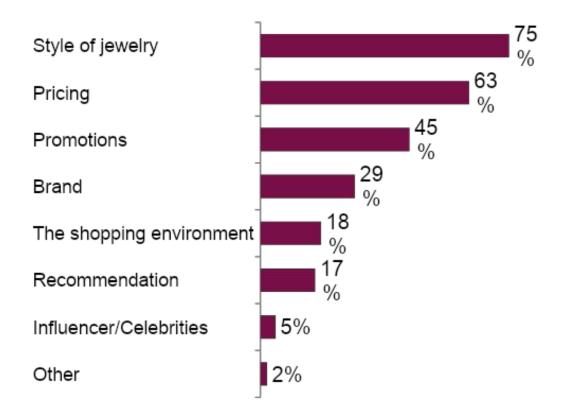
LUXURY JEWELRY

	Jewelry stores of the brand	Multi-brand jewelry stores	Online	Boutique stores	Other
18-24	71%	34%	16%	17%	2%
25-34	59%	44%	13%	21%	0%
35-44	57%	45%	12%	21%	4%
45-55	44%	47%	11%	13%	3%





OVERALL, WHAT HAS AN INFLUENCE ON YOUR DECISION TO BUY JEWELRY?

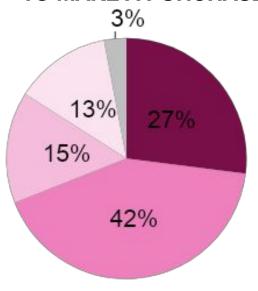


	Style of jewelry	Pricing	Promotions	Brand	The shopping environment	andation	Influencer/ Celebrities	Other
M	72%	65%	37%	31%	16%	24%	4%	3%
F	76%	62%	48%	27%	19%	13%	5%	2%
18-24	82%	74%	54%	31%	23%	25%	4%	0%
25-34	76%	64%	43%	28%	16%	17%	5%	2%
35-44	76%	58%	41%	34%	21%	15%	7%	1%
45-55	66%	58%	48%	21%	14%	10%	1%	5%
Moscow	71%	62%	46%	25%	18%	15%	6%	2%
Saint-P.	76%	65%	49%	32%	19%	14%	3%	1%
Regions	77%	63%	42%	29%	18%	19%	4%	3%



Merchandising influences customers' intention to buy things

WHEN YOU ARE SHOPPING IN A STORE, HOW **INFLUENTIAL** IS <u>VISUAL MERCHANDISING</u> IN MOTIVATING YOU TO MAKE A PURCHASE?



	Extremely influential	Somewhat influential	Neither influential nor not influential	Somewhat not influential	Not influential at all
18-24	27%	40%	17%	14%	2%
25-34	29%	42%	14%	12%	3%
35-44	27%	44%	13%	12%	4%
45-55	25%	43%	14%	16%	2%

■Extremely influential

■Somewhat influential

Neither influential, nor not influential

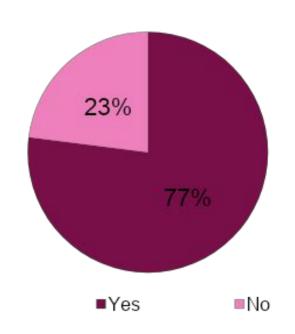
■Somewhat not influential

■Not at all influential



The majority would be motivated by a loyalty program

WOULD A <u>LOYALTY PROGRAM</u> OF A JEWELRY BRAND **MOTIVATE YOU TO PURCHASE THAT JEWELRY MORE OFTEN?**

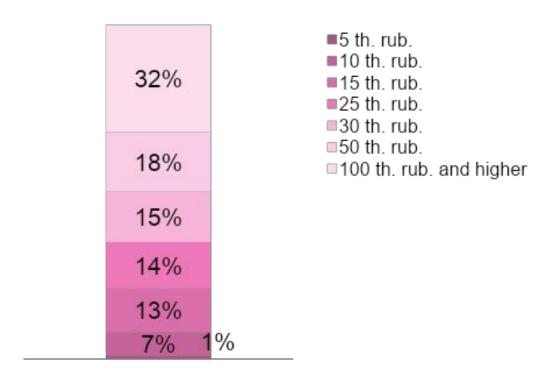


	Yes	No
М	76%	24%
F	77%	23%
18-24	77%	23%
25-34	79%	21%
35-44	75%	25%
45-55	76%	24%
Moscow	80%	20%
Saint-P.	81%	19%
Regions	74%	26%



Half of the customers consider the jewelry to be too expensive if it costs 50 th. rub or more

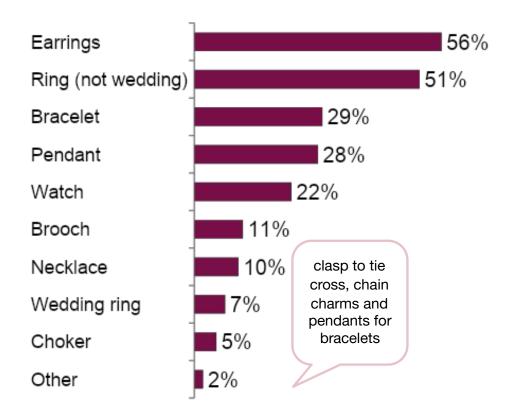
SPECIFY WHAT IS THE PRICE LIMIT FOR JEWELRY THAT YOU CONSIDER TOO HIGH?



5	i th. rub.	10 th. rub.	15 th. rub.	25 th. rub.	30 th. rub.	50 th. rub.	100 th. rub. and higher
18-24	0%	9%	18%	13%	14%	23%	23%
25-34	0%	4%	12%	17%	13%	16%	38%
35-44	1%	10%	9%	15%	15%	19%	31%
45-55	2%	7%	18%	8%	17%	19%	29%
Moscow	1%	6%	12%	11%	15%	19%	36%
Saint-P.	1%	8%	17%	15%	15%	16%	28%
Regions	0%	6%	12%	20%	14%	20%	29%



WHAT JEWELRY/EXPENSIVE BIJOUTERIE HAVE YOU PURCHASED IN THE LAST 12 MONTHS?

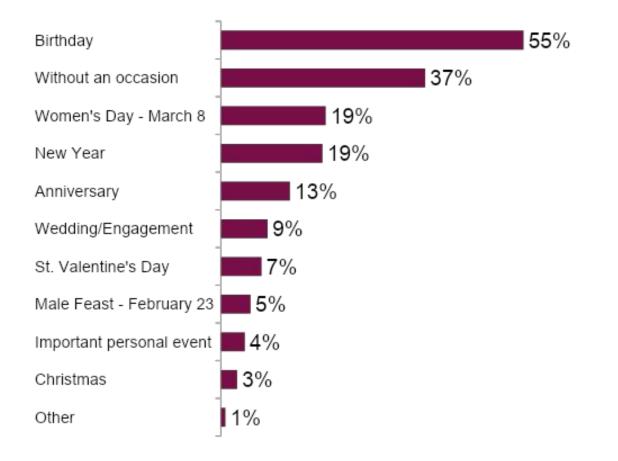


	Earrin gs	Ring (not wedding)	Bracelet	Pendant	Watch	Brooch	Necklace	Ring wedding	Necklace -choker
M	54%	53%	30%	22%	34%	12%	14%	9%	4%
F	56%	50%	29%	30%	17%	11%	9%	6%	5%
18-24	55%	50%	30%	28%	32%	11%	12%	7%	13%
25-34	58%	54%	31%	28%	24%	11%	11%	9%	6%
35-44	58%	46%	30%	27%	17%	11%	10%	8%	3%
45-55	49%	53%	24%	28%	16%	13%	8%	0%	1%
Moscow	53%	49%	25%	28%	20%	12%	12%	5%	5%
Saint-P.	59%	51%	31%	26%	24%	13%	9%	7%	6%
Regions	55%	52%	30%	29%	22%	10%	10%	8%	5%

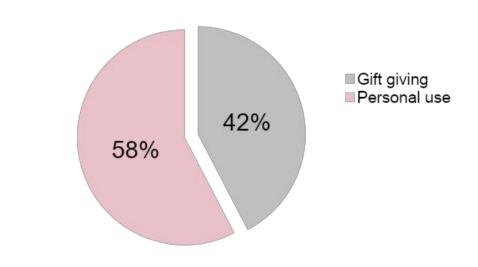


The audience buys jewelry more often for themselves. The most popular event to buy jewelry as a gift is a birthday

FOR WHAT EVENT HAVE YOU PURCHASED JEWELRY/EXPENSIVE BIJOUTERIE IN THE LAST 12 MONTHS?



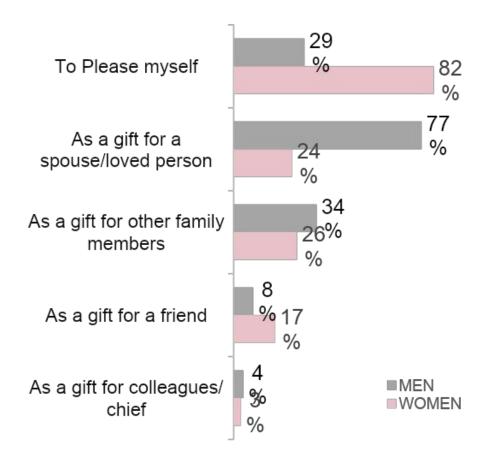
DO YOU BUY JEWELRY MORE OFTEN FOR PERSONAL USE OR FOR GIFT GIVING?



	Personal use	Gift giving
M	11%	89%
F	76%	24%

Women often buy jewelry to please themselves, men – as a gift for a spouse

FOR WHAT PURPOSE HAVE YOU PURCHASED JEWELRY/EXPENSIVE BIJOUTERIE IN THE LAST 12 MONTHS?

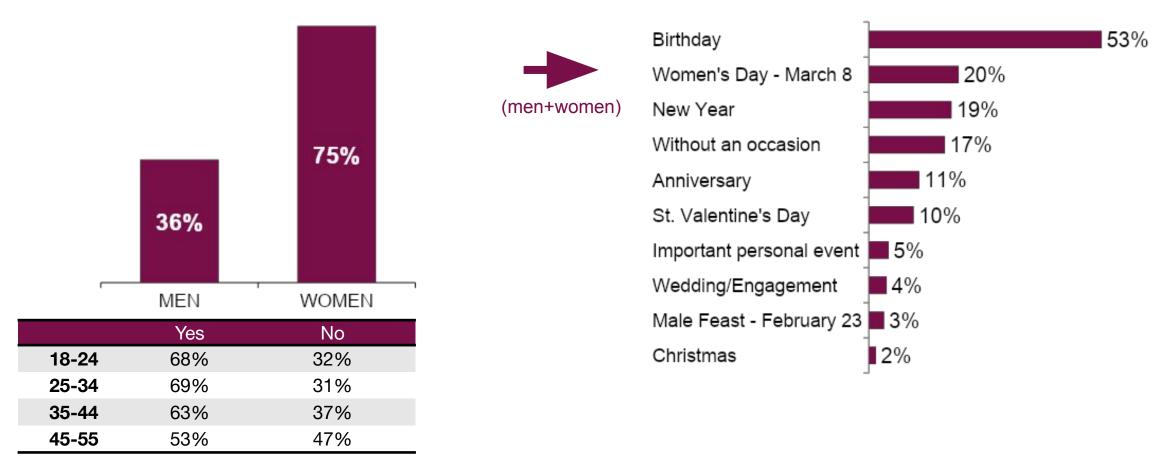


	To Please myself	As a gift for a spouse/loved person		As a gift for a friend	As a gift for colleagues/ chief	Other
18-24	73%	36%	31%	14%	2%	0%
25-34	67%	42%	29%	19%	5%	1%
35-44	66%	41%	25%	13%	2%	1%
45-55	63%	35%	28%	8%	3%	0%
Moscow	67%	41%	23%	16%	4%	0%
Saint-P.	67%	41%	30%	15%	5%	1%
Regions	67%	37%	30%	13%	3%	1%



75% of women and 36% of men have received jewelry as a gift. More than a half got jewelry as a present for a birthday

HAVE YOU RECEIVED JEWELRY AS A GIFT IN THE LAST 12 MONTHS?



Sample: 1350 (All) /865 (received a gift)

SUMMARY: PURCHASE EXPERIENCE

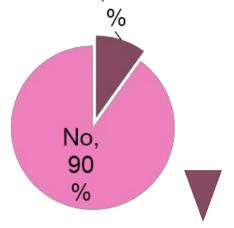
- Customers buy jewelry more often for themselves. Women purchase jewelry to please themselves, men buy it as a gift.
- Birthday is the most popular event to buy jewelry.
- Earrings and rings are the most popular types of purchased jewelry.
- Customers prefer to buy jewelry in mono- and multi-branded offline stores. Online shopping
 is more popular for affordable jewelry. Youth buy online more often.
- Style and price are the main influencers for making decision during jewelry purchasing.
- Loyalty program is a good motivator to buy things more often.



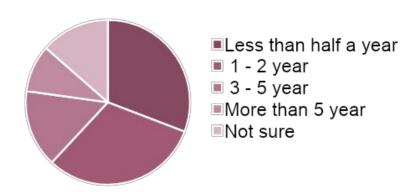


Tous awareness is 10%. More than 60% of them know the brand for less than 2 years

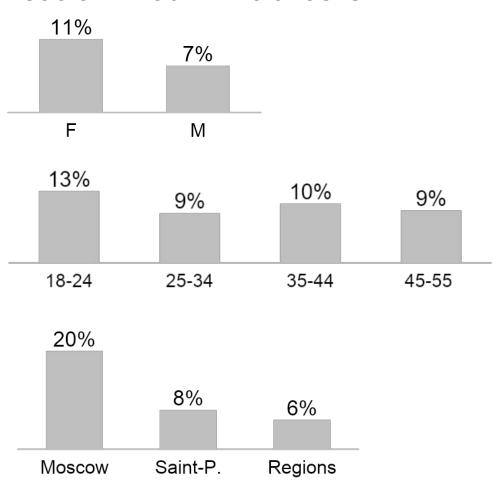
HAVE YOU HEARD OF TOUS JEWELRY?



HOW LONG HAVE YOU KNOWN TOUS JEWELRY?



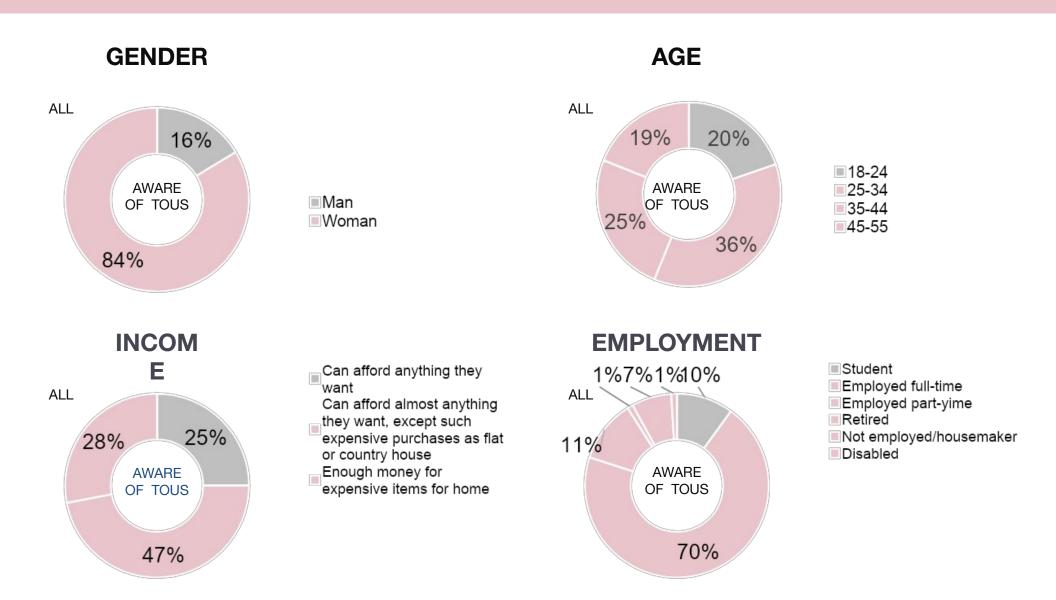
AWARENESS OF TOUS JEWELRY WITHIN SOCIO-DEMOGRAPHIC GROUPS



Sample: 1200 (Main)/ 269 (aware of TOUS)



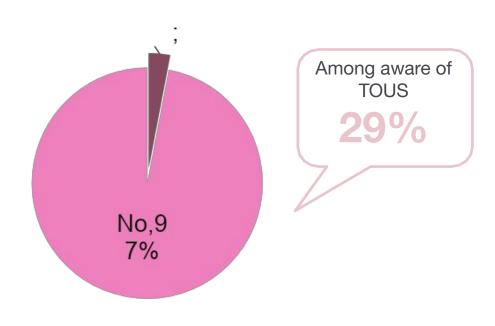
Among those who are aware of TOUS there are more women, 18-24 year olds and rich people than jewelry customers in general



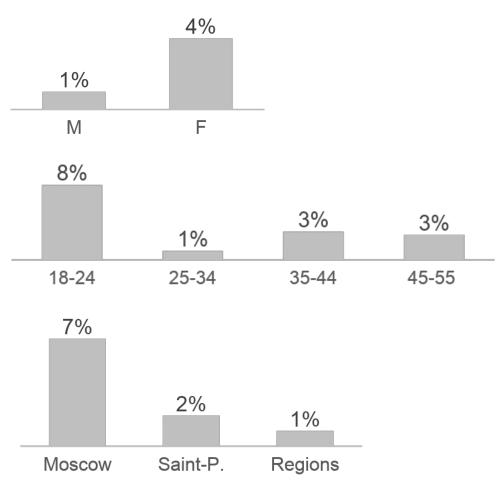


Though only 3% of overall have ever bought TOUS jewelry, among aware of TOUS there are 29% of TOUS customers

HAVE YOU EVER BOUGHT TOUS JEWELRY?



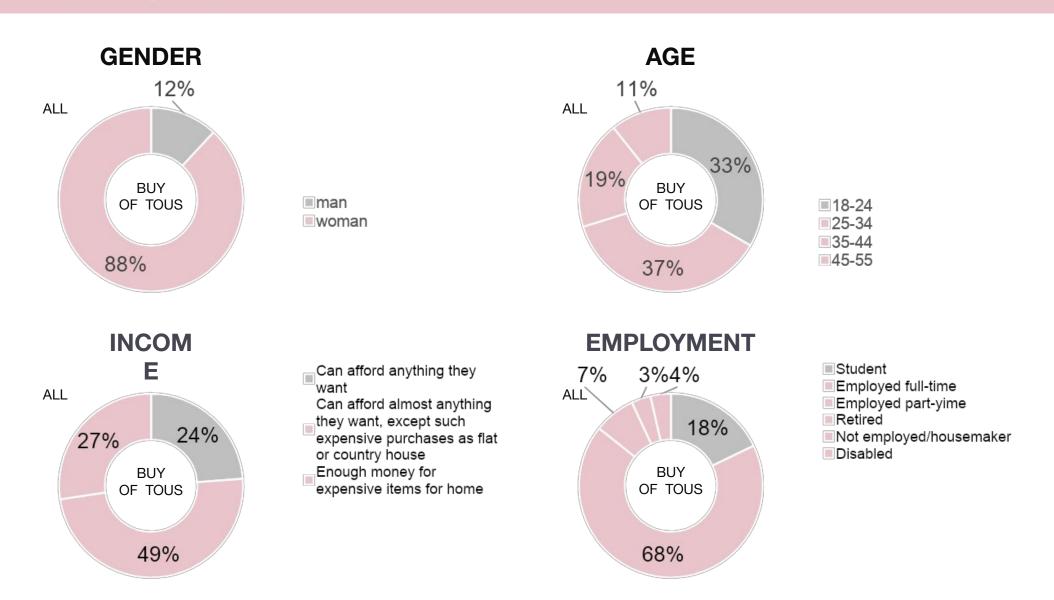
HAVE YOU EVER BOUGHT TOUS JEWELRY?



Sample: 1200 (Main)



Among TOUS customers there are more women, youth and people who can afford anything they want





 TOUS customers are practical, get pleasure from shopping. It is more typical for them to visit prestigious shops, be price sensitive and be influenced by celebrities

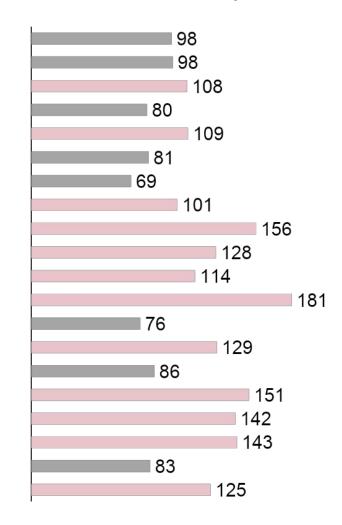
79%

73%

LIFESTYLE STATEMENT (TOTALLY AGREE+AGREE)



AFFINITY (VS ALL JEWELRY CUSTOMERS)

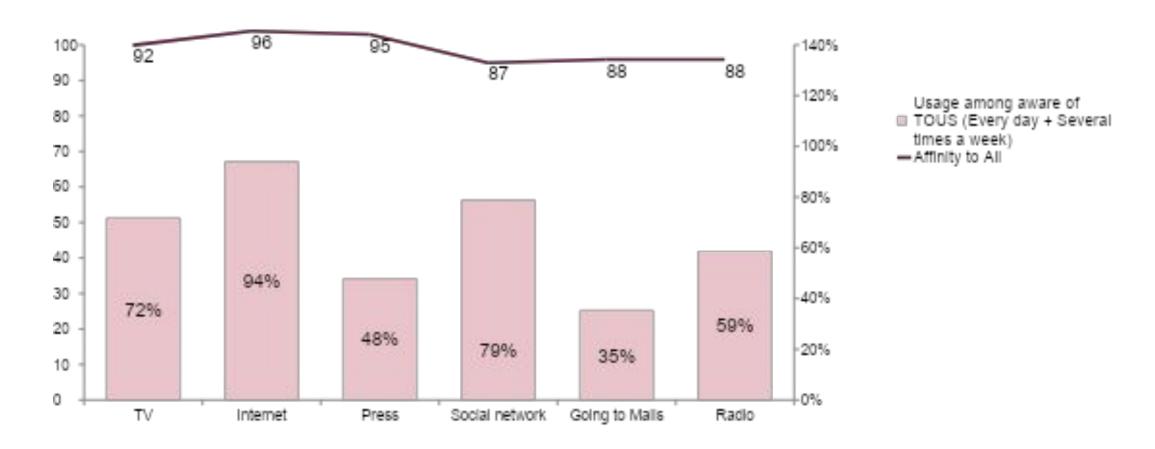


Sample: 84 (Buy TOUS) / 1200 (All)



Usage of media among those who are aware of TOUS does not show a significant difference from target audience in general

HOW OFTEN DO YOU...? (Aware of TOUS)

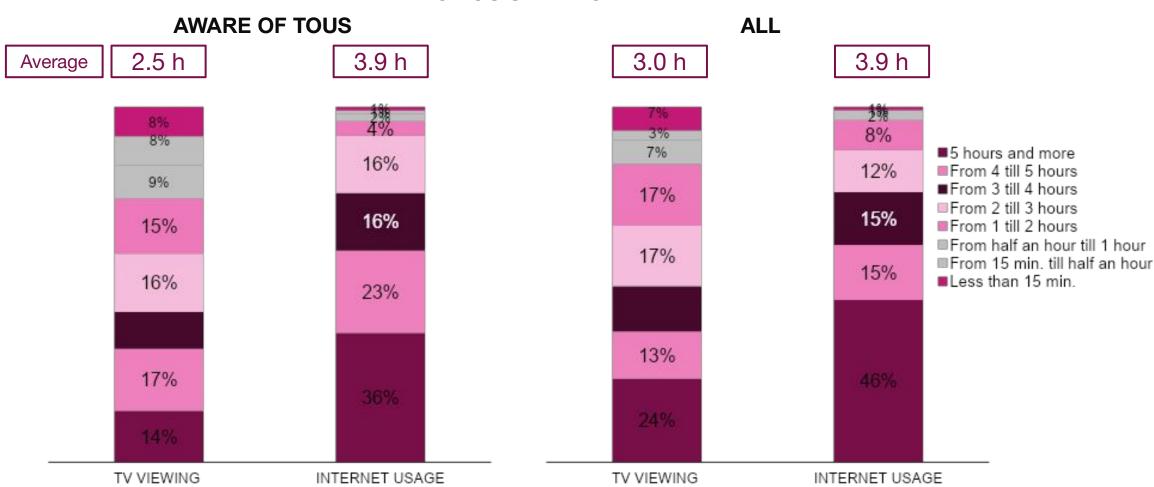


Sample: 269 (Aware of TOUS) /1200 (All)



Those who are aware of TOUS use the Internet to the same extent as jewelry customers, average TV viewing is less for 0.5 hour per day

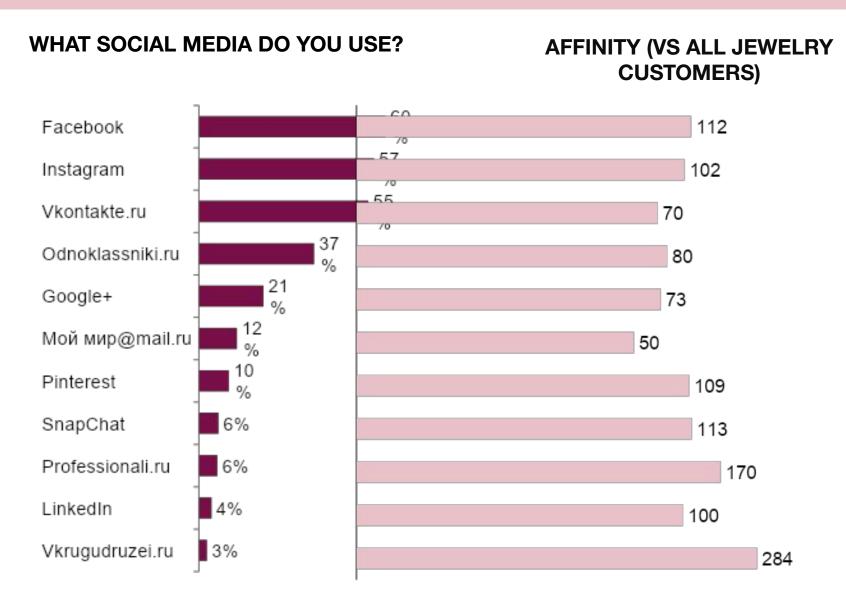
HOW MANY HOURS PER DAY DO YOU SPEND ON...?



Sample: 269 (Aware of TOUS)/1200 (All)



Facebook, Instagram and Vkontakte.ru have the largest cover but the most affinitive social media are Professionali.ru and Vkrugudruzei.ru

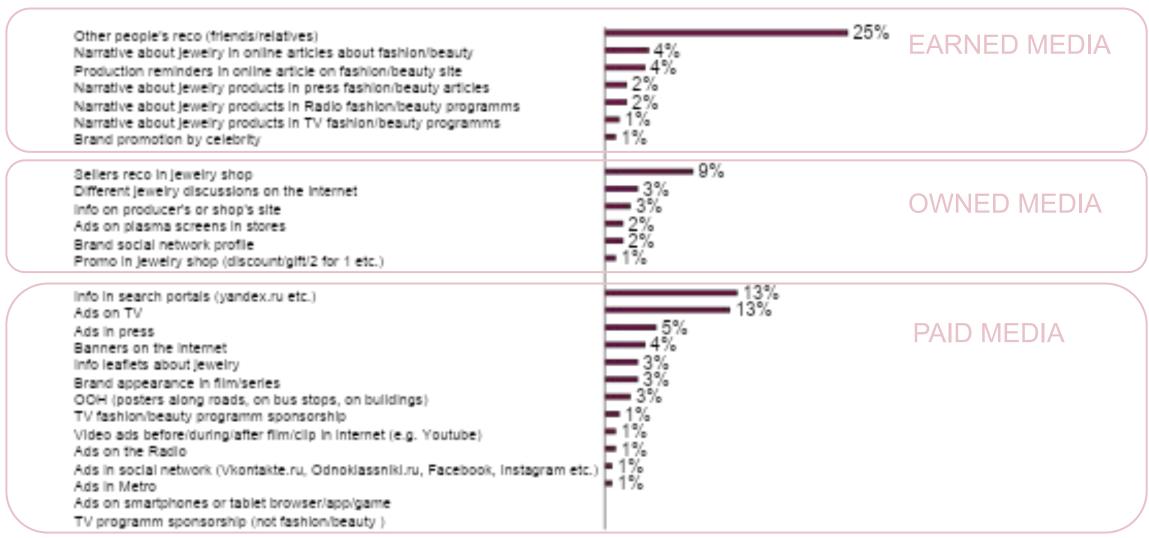


Sample: 269 (Aware of TOUS)/1200 (All)



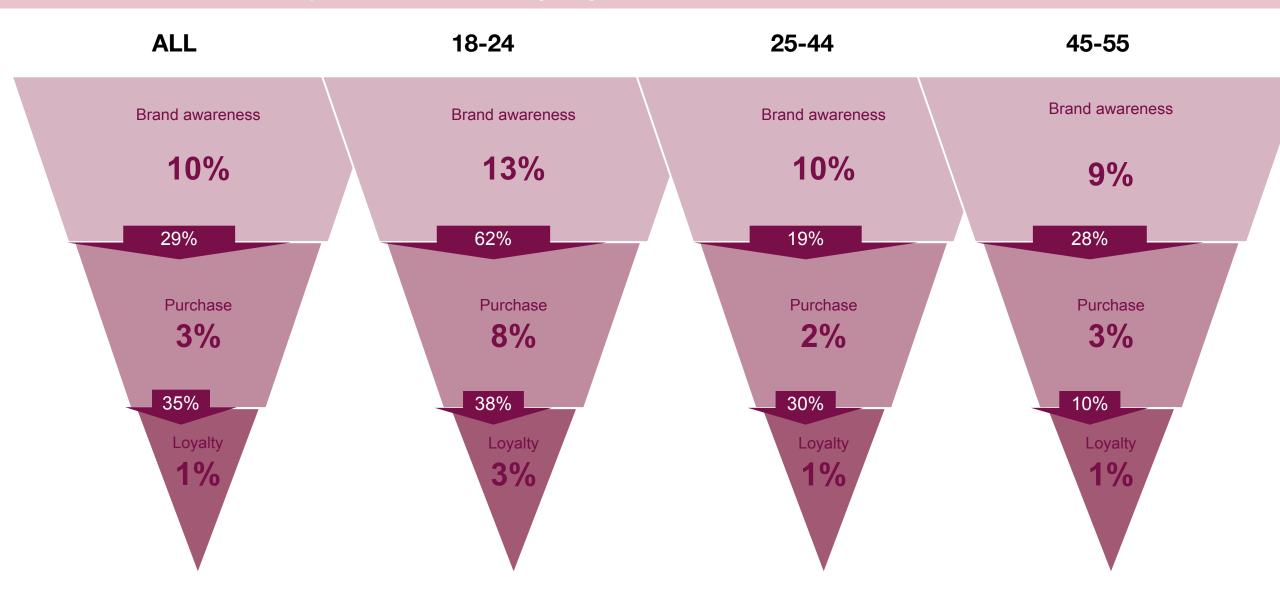
Leading touchpoints among paid media are search, TV ad and press, owned sellers reco in shop, earned - word of mouth

HOW DID YOU LEARN ABOUT TOUS?





The youngest group aged 18-24 has a leading position by brand metrics and conversion to purchase and loyalty



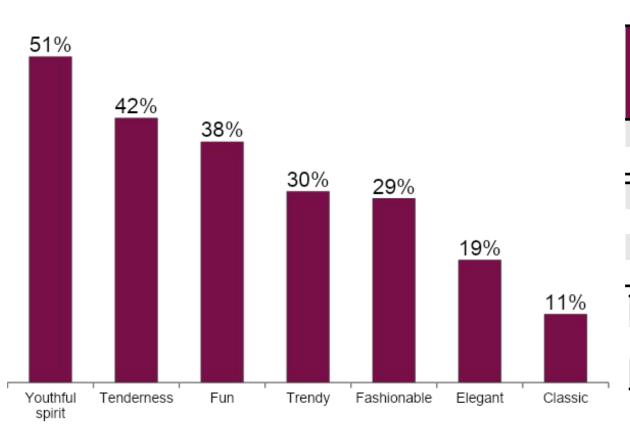
Sample: 1200 (main)



TOUS jewelry is perceived as youthful, tenderness and fun

WHAT IS YOUR OVERALL IMPRESSION OF THE BRAND TOUS?

*****TOUS

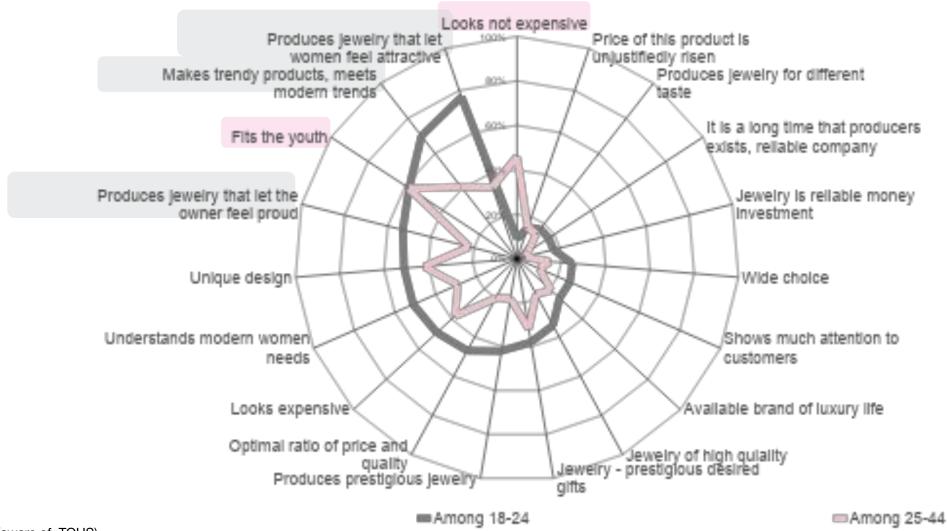


	Fun	Fashion able	Trendy	Youthful spirit	Elegant	Classic	Tender ness	None of the above
М	39%	27%	41%	43%	25%	14%	36%	11%
F	38%	29%	28%	53%	18%	10%	43%	6%
18-24	36%	25%	38%	60%	23%	11%	32%	6%
25-34	45%	38%	34%	51%	20%	10%	41%	5%
35-44	37%	25%	25%	51%	19%	16%	52%	4%
45-55	27%	22%	22%	43%	14%	4%	39%	14%
Moscov	31%	31%	37%	49%	27%	11%	39%	8%
Saint-P.	49%	29%	31%	59%	18%	10%	39%	10%
Regions	40%	27%	22%	50%	11%	10%	46%	4%



Youth think of TOUS like trendy jewelry that let owner feel attractive and proud. Elder people consider it looks not expensive and fits for youth

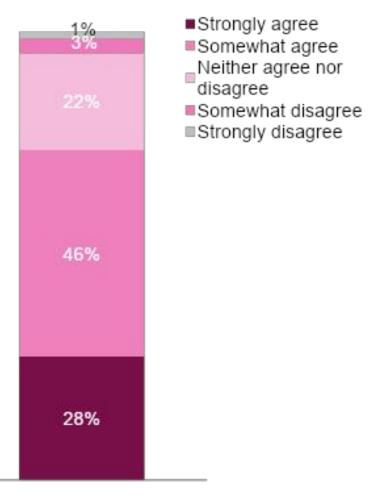
WHAT ARE YOUR OVERALL IMPRESSIONS OF THE **TOUS BRAND?**





74% agree that each TOUS item reflects the values of the brand

EACH TOUS ITEM REFLECTS THE VALUES OF THE BRAND: TENDERNESS, FUN AND A YOUTHFUL SPIRIT



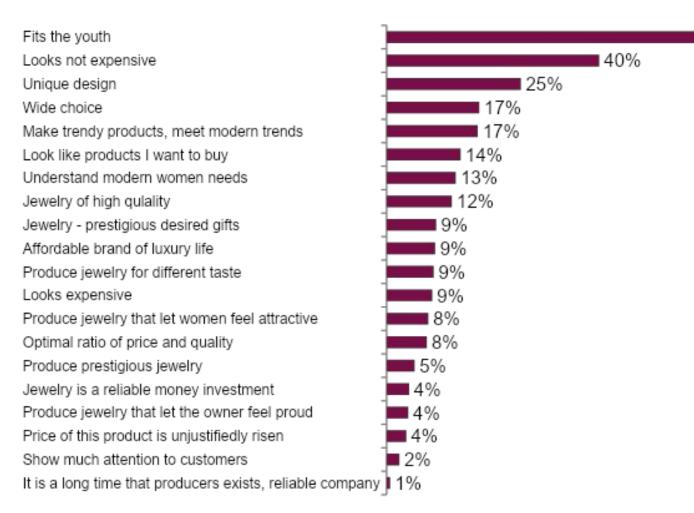


	Strongly agree	Somewhat agree	Neither agree nor disagree	Somewhat disagree	Strongly disagree
M	27%	41%	25%	2%	5%
F	27%	47%	21%	4%	1%
18-24	23%	55%	19%	2%	1%
25-34	35%	40%	23%	2%	0%
35-44	22%	55%	19%	2%	2%
45-55	25%	37%	24%	10%	4%
Moscow	31%	41%	23%	3%	2%
Saint-P.	29%	47%	18%	4%	2%
Regions	23%	51%	21%	3%	2%



The majority of those who are not aware of TOUS perceive it as a brand for youth with unique design which doesn't look expensive

EVEN THOUGH YOU HAVE NOT HEARD OF TOUS, WHAT IS YOUR IMPRESSION OF THIS TYPE OF JEWELRY?









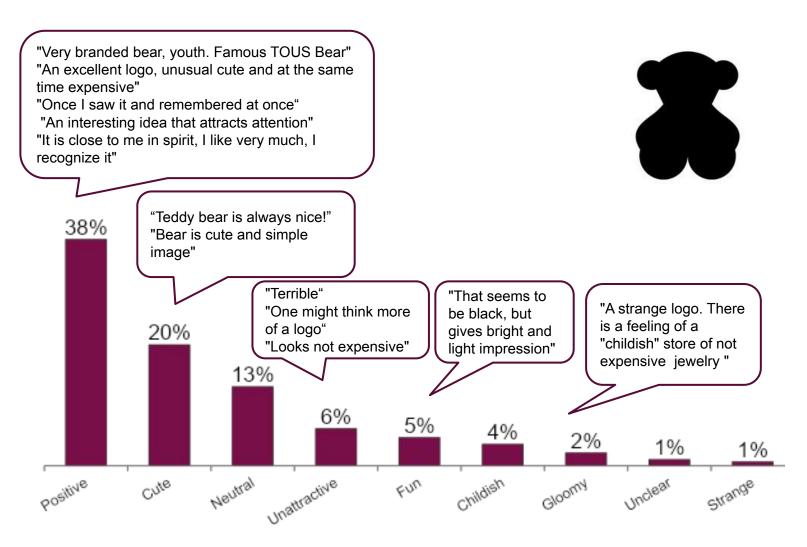
	Fits the youth	Looks not expensi ve	Unique design	Wide choice	Make trendy stuff, meet modern trends	Look like stuff I want to buy	Understa nd women needs	Jewelry of high quality
M	56%	34%	24%	21%	12%	13%	14%	15%
F	65%	43%	26%	16%	19%	15%	13%	11%
18-24	69%	53%	37%	17%	28%	21%	15%	5%
25-34	60%	39%	28%	20%	18%	14%	12%	9%
35-44	55%	37%	21%	12%	14%	17%	8%	24%
45-55	71%	37%	16%	20%	11%	4%	19%	8%
Moscow	63%	44%	25%	15%	15%	15%	11%	8%
Saint-P.	60%	37%	24%	15%	19%	16%	16%	11%
Regions	63%	40%	26%	20%	18%	13%	12%	15%

Sample: 1081 (not aware of TOUS)



Those who are aware of the TOUS brand bear leave positive impression on the logo

WHAT IS YOUR OVERALL IMPRESSION OF THE BEAR AS A LOGO?





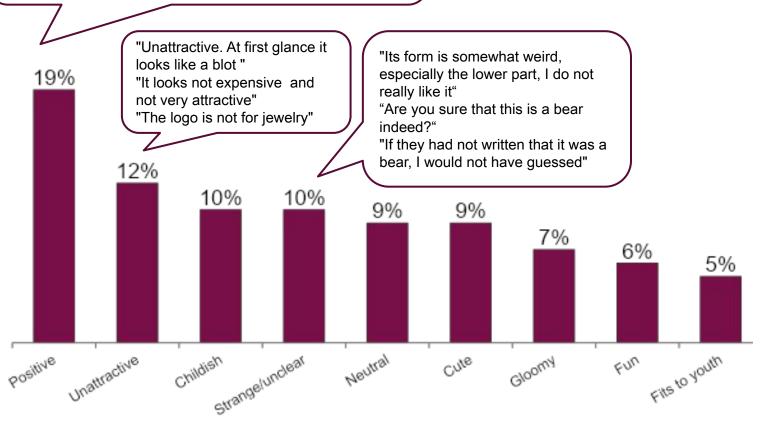
The bigger word is in number of letters, the more frequently it was marked

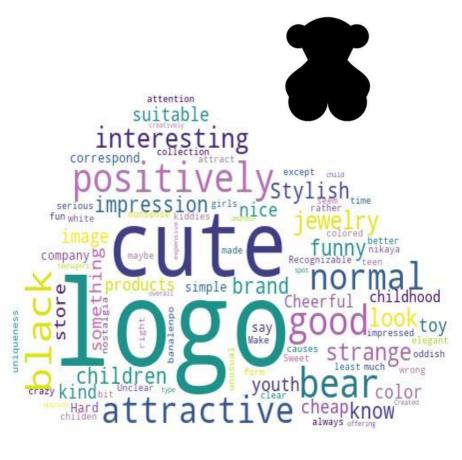


Among those who are unfamiliar with brand, the TOUS bear is perceived to be less positive and more childish/strange

WHAT IS YOUR OVERALL IMPRESSION OF THE BEAR AS A LOGO?

"It looks interesting, original and easy to remember" "It looks original. I've never heard of TOUS before, but look of the logo itself, in my opinion, is able to arouse interest to it" "An interesting approach, quite creative in comparison to other jewelry companies"



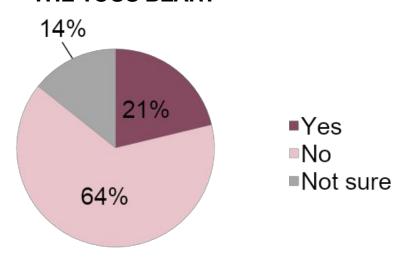


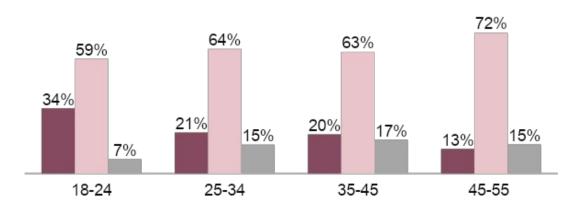
The bigger word is in number of letters, the more frequently it was marked



21% are likely to wear jewelry with the Bear on it, the readiness is much higher among those who are aware of the brand and the youngest group 18-24 y.o.

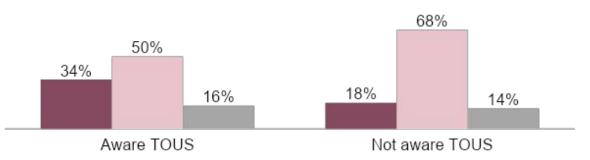
WOULD YOU WEAR JEWELRY WITH THE TOUS BEAR? *





* Large share of "No" may be related with this exact jewelry, not with the Bear





Sample: 1200 (Main) Sample: 269 (aware of TOUS)/1081 (Not aware of TOUS)

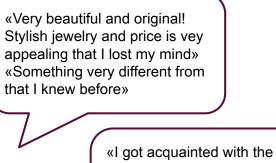


TOUS is preferred for design and style, but small range and high price can be barriers to the purchase



WHAT DO YOU LIKE BEST ABOUT TOUS JEWELRY?





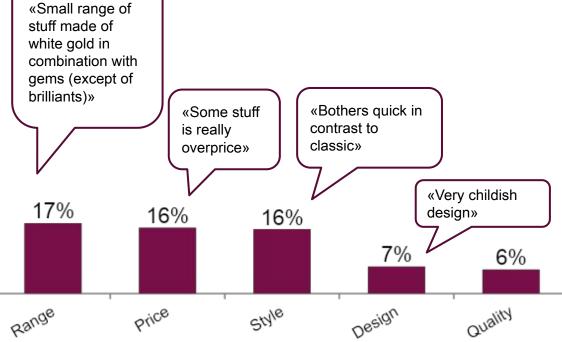
TOUS jewelry brand recently and want to say that all its stuff «I like originality, quality 43% has a sign of Russian assay and visual palace and also want to take attractiveness of stuff note of qualitative package» after all. Expensive and luxury appearance with quite comfortable price» 19%

9%

8%

Quality

3%



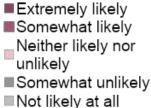
Sample: 269 (aware of TOUS)

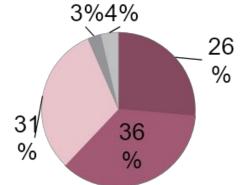
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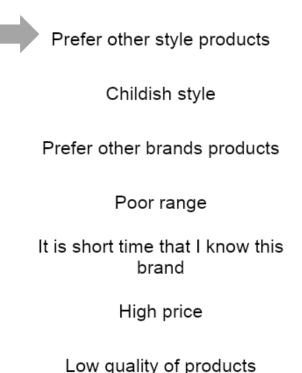


62% are likely to buy TOUS jewelry. The group aged 25-44 has high probability to buy TOUS and has high purchasing power

HOW LIKELY ARE YOU TO BUY TOUS PLEASE MARK THE REASON WHY YOU **JEWELRY? WON'T BUY IT** 3%4%









76

%

35

%

24

%

24

%

18

%

18

%

18

%

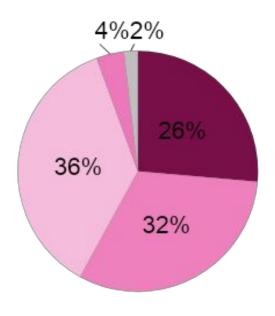
	Extremely likely	Somewhat likely	Neither likely nor unlikely	Somewhat unlikely	Not likely at all
18-24	17%	40%	34%	4%	6%
25-34	29%	38%	31%	1%	2%
35-44	28%	40%	25%	3%	3%
45-55	29%	22%	39%	4%	6%

Lack of trendy stuff/Out of date brand



Also 25-44 y.o. are likely to recommend the brand to their friends

TO WHAT EXTENT IS IT LIKELY THAT YOU WILL RECOMMEND TOUS JEWELRY TO YOUR FRIENDS/RELATIVES/COLLEAGUES?



	Definitely will recommend	Likely to recommend	May be will, may be won't	Not likely to recommend	Definitely won't recommend
18-24	19%	26%	45%	8%	2%
25-34	28%	35%	35%	2%	0%
35-44	33%	33%	31%	0%	3%
45-55	22%	29%	37%	8%	4%

■Definitely will recommend

■Likely to recommend

■May be will, may be won't

■Not likely to recommend

■Definitely won't recommend

Sample: 269 (aware of TOUS)





Clip recognition is 13%. Brand attribution is 44%. Effective coverage of advertising campaign is 6% in total



	Aided recognition
M	10%
F	15%
18-24	22%
25-34	11%
35-44	15%
45-55	6%
Moscow	19%
Saint-P.	11%
Regions	12%

Clip recognition 13%

Brand attribution 44%

Effective coverage 6%

o Aided recognition - % of respondents who saw the advertising message at least once

- Correct attribution with brand % of correctly named the brand among those who saw the advertising message
- o Effective coverage % of the respondents who saw the advertising and at the same time correctly attributed to the brand

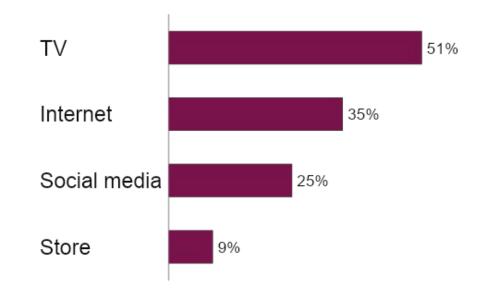
Sample: 1200 (main)



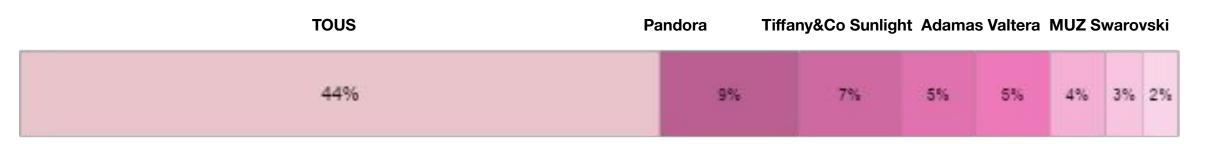
56% confuse the brand of the TV ad. However there is wide range of the competitors, there is no brand-leader with strong association with the clip



WHERE DID YOU SEE THIS **ADVERTISING MESSAGE?**



ATTRIBUTION WITH BRAND



Sample: 158 (saw ad)

All main positive brand features have been increased by communication with TOUS ad

WHAT ARE YOUR OVERALL IMPRESSIONS OF THE TOUS BRAND?



Sample: 269 (aware of TOUS)

41

SUMMARY: BRAND AWARENESS AND PURCHASE OF TOUS

- TOUS brand metrics: awareness 10%, purchase 3%, loyalty 1%. The highest results are among 18-24 year old people
- TOUS customers are practical, get pleasure from shopping. It is more typical for them to visit prestigious shops, be price sensitive and be influenced by celebrities.
- Youthful, tenderness and fun are exact words to describe the brand, logo is mostly positive and cute.
- The style and design are what is liked most while small range and high price are liked the least.
- Media consumption among those who are aware of TOUS doesn't differ significantly from all jewelry customers.
- 62% are likely to buy TOUS jewelry. People, aged 25-44 have high probability to buy TOUS & intend to recommend it to others.
- Clip recognition is 13%. Brand attribution is 44%. Effective coverage of advertising campaign is 6% in total. All main positive brand features have been increased by communication with TOUS ad.



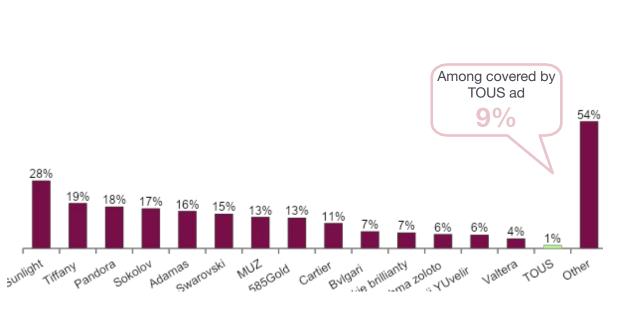


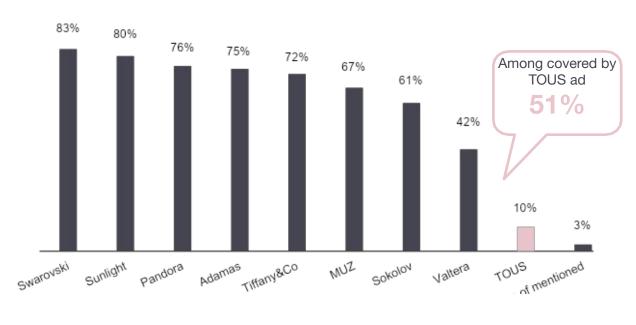
Brand awareness: TOUS shows rather low results, but among covered by TOUS ad it is much higher

WHAT BRANDS OF JEWELRY DO YOU KNOW OR HAVE HEARD OF?

Spontaneous brand awareness

Aided brand awareness





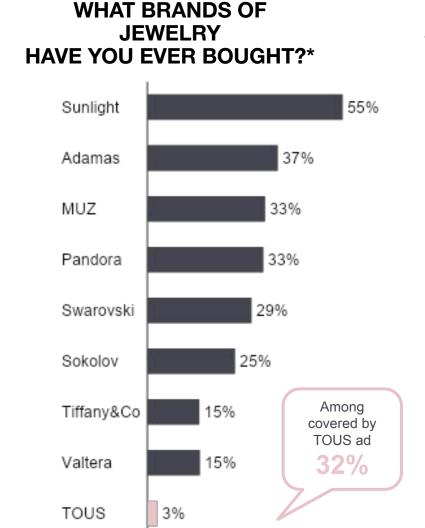
	Sunlight	Tiffany	Pandora	Sokolov	Adamas	Swarovski	MUZ	585Gold	Cartier	Bvlgari	Yakutskie brillianty	Yashma zoloto	Bronitskij Yuvelir	Valtera	TOUS	Other
18-24	31%	23%	20%	17%	6%	14%	9%	26%	6%	12%	2%	11%	3%	6%	3%	57%
25-34	31%	20%	20%	22%	21%	12%	13%	13%	8%	6%	5%	5%	8%	6%	2%	57%
35-44	25%	16%	19%	12%	16%	14%	11%	6%	15%	9%	7%	6%	6%	4%	0%	51%
45-55	26%	18%	9%	14%	13%	21%	21%	12%	15%	4%	14%	4%	4%	1%	1%	47%

	Swarovski	Sunlight	Pandora	Adamas	Tiffany&Co	MUZ	Sokolov	Valtera	TOUS
18-24	93%	90%	90%	80%	79%	64%	68%	51%	13%
25-34	84%	81%	84%	77%	78%	67%	67%	44%	9%
35-44	77%	74%	63%	74%	64%	63%	54%	41%	10%
45-55	80%	77%	66%	65%	68%	74%	51%	31%	9%

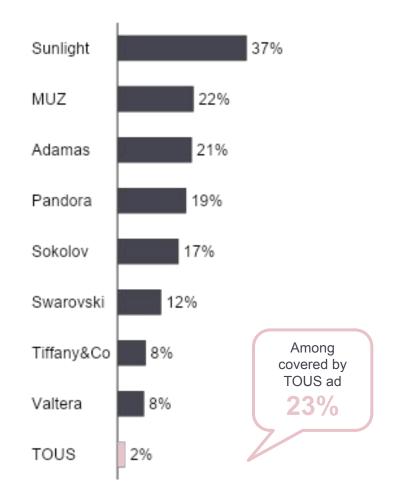
Sample: 1200 (Main)



Among covered by TOUS ad purchase and loyalty of TOUS is ten-fold higher



WHAT BRANDS OF JEWELRY DID YOU BUY FOR LAST 12 MONTHS?*



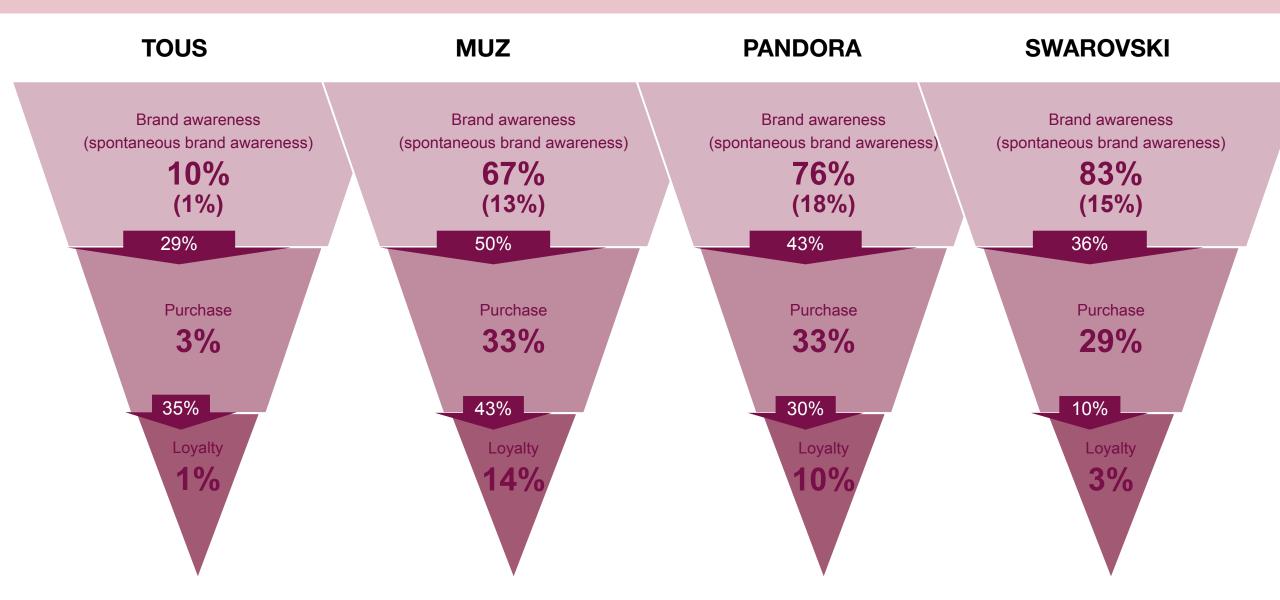
WHAT BRANDS OF **JEWELRY DO YOU BUY MORE OFTEN?***



^{*}Respondents could also buy replicas of these brands Sample: 1200 (Main)



TOUS brand's KPI is not very high. But conversion is rather good. MUZ has the best conversion from awareness to purchase and loyalty



Sample: 1200 (main)



Competitors of TOUS by perception for youth are Sunlight and Pandora

WHAT ARE YOUR OVERALL IMPRESSIONS OF THE BRANDS?

	Sunlight	MUZ	Adamas	Pandora	Sokolov	Swarovski	Tiffany&Co	Valtera	TOUS
Produces jewelry that let the owner feel proud	31%	42%	35%	43%	43%	50%	67%	23%	29%
Jewelry of high quality	34%	66%	49%	40%	46%	46%	64%	27%	23%
Shows much attention to customers	31%	48%	28%	32%	28%	32%	46%	20%	13%
Understands modern women needs	52%	33%	38%	51%	49%	46%	52%	37%	33%
Produces jewelry that let women feel attractive	47%	51%	49%	52%	50%	54%	68%	39%	42%
Produces prestigious jewelry	18%	36%	28%	37%	36%	50%	74%	19%	22%
Looks expensive	23%	35%	36%	33%	41%	51%	72%	26%	35%
Fits the youth	68%	21%	20%	61%	39%	33%	30%	29%	54%
Produces jewelry for different taste	66%	61%	52%	28%	43%	30%	33%	33%	13%
Price of this product is unjustifiably risen	10%	9%	14%	33%	17%	36%	46%	14%	14%
Unique design	26%	21%	18%	47%	36%	53%	63%	17%	44%
It is a long time that producers exists, reliable company	25%	69%	48%	29%	26%	51%	63%	17%	9%
Makes trendy products, meets modern trends	55%	40%	33%	60%	51%	50%	54%	35%	48%
Jewelry is reliable money investment	20%	44%	31%	18%	24%	29%	49%	12%	7%
Optimal ratio of price and quality	59%	43%	34%	25%	35%	14%	11%	23%	24%
Jewelry - prestigious desired gifts	34%	47%	36%	49%	43%	54%	71%	32%	31%
Looks like products I want to buy	38%	46%	38%	40%	42%	37%	52%	27%	42%
Wide choice	68%	65%	54%	40%	48%	39%	43%	35%	16%
Looks not expensive	46%	10%	10%	23%	9%	5%	4%	13%	33%
Available brand of luxury life	39%	33%	26%	31%	33%	26%	24%	20%	24%

Sample: 269 (aware of TOUS)

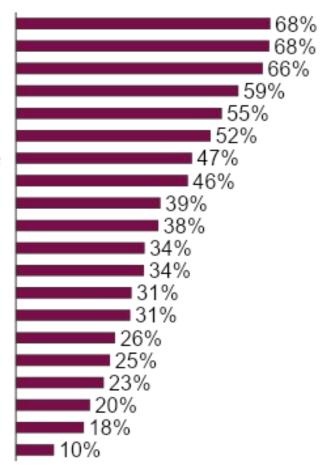
^{*} Pink values – the highest values by the statement (line)

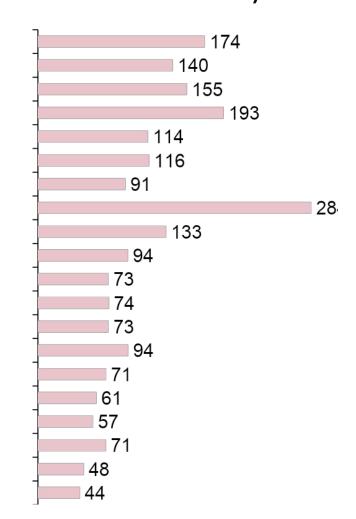


Sunlight looks not expensive, but has optimal ratio of price and quality

WHAT ARE YOUR OVERALL IMPRESSIONS AFFINITY (VS. ALL JEWELRY OF THE SUNLIGHT BRAND? CUSTOMERS)

Fits the youth Wide choice Produces jewelry for different taste Optimal ratio of price and quality Makes trendy products, meets modern trends Understands modern women needs Produces jewelry that let women feel attractive Looks not expensive Available brand of luxury life Looks like products I want to buy Jewelry of high gulality Jewelry - prestigious desired gifts Produces jewelry that let the owner feel proud Shows much attention to customers Unique design It is a long time that producers exists, reliable Looks expensive Jewelry is reliable money investment Produces prestigious jewelry Price of this product is unjustifiedly risen



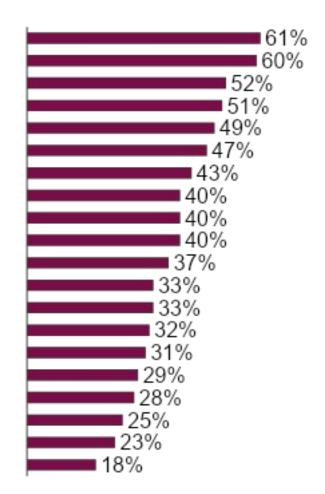


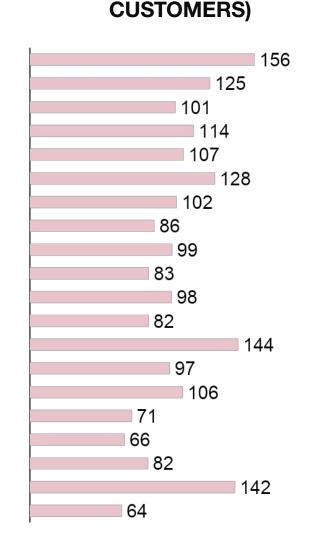


Pandora fits the youth, but its price is perceived like unjustified high

WHAT ARE YOUR OVERALL IMPRESSIONS AFFINITY (VS. ALL JEWELRY OF THE PANDORA BRAND? CUSTOMERS)

Fits the youth Makes trendy products, meet modern trends Produces jewelry that let women feel attractive Understands modern women needs Jewelry - prestigious desired gifts Unique design Produces jewelry that let the owner feel proud Jewelry of high quiality Looks like products I want to buy Wide choice Produces prestigious jewelry Looks expensive Price of this product is unjustifiedly risen Shows much attention to customers It is a long time that producers exists, reliable company Produces jewelry for different taste Optimal ratio of price and quality Looks not expensive Jewelry is reliable money investment





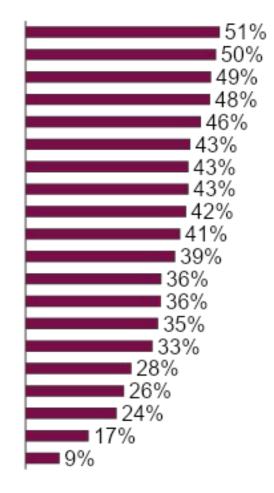


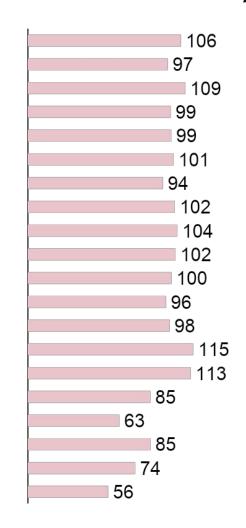
Sokolov has optimal ratio of price and quality and is an available brand of luxury life

WHAT ARE YOUR OVERALL IMPRESSIONS OF THE SOKOLOV BRAND?

AFFINITY (VS. ALL JEWELRY CUSTOMERS)

Makes trendy products, meet modern trends Produces jewelry that let women feel attractive Understands modern women needs Wide choice Jewelry of high quiality Produces jewelry for different taste Jewelry - prestigious desired gifts Produces jewelry that let the owner feel proud Looks like products I want to buy Looks expensive Fits the youth Produce prestigious jewelry Unique design Optimal ratio of price and quality Available brand of luxury life It is a long time that producers exists, reliable Jewelry is reliable money investment Price of this product is unjustifiedly risen Looks not expensive





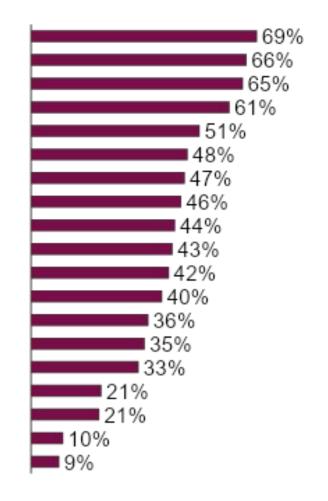
Sample: 827 (aware of Sokolov)

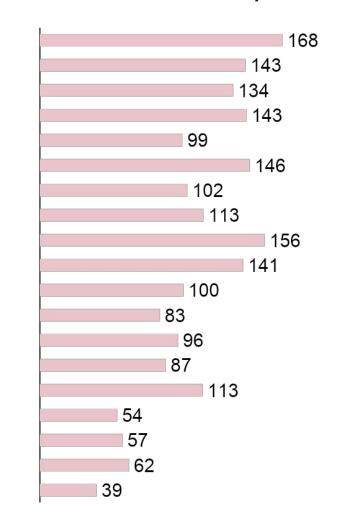


MUZ is a reliable brand with high quality and wide range of products

WHAT ARE YOUR OVERALL IMPRESSIONS AFFINITY (VS. ALL JEWELRY OF THE MUZ BRAND? CUSTOMERS)

it is a long time that producers exists, reliable Jewelry of high quiality Wide choice Produces jewelry for different taste Produces jewelry that let women feel attractive Shows much attention to customers Jewelry - prestigious desired gifts Looks like products I want to buy Jewelry is reliable money investment Optimal ratio of price and quality Produces jewelry that let the owner feel proud Makes trendy products, meet modern trends Produces prestigious jewelry Looks expensive Available brand of luxury life Fits the youth Unique design Looks not expensive Price of this product is unjustifiedly risen



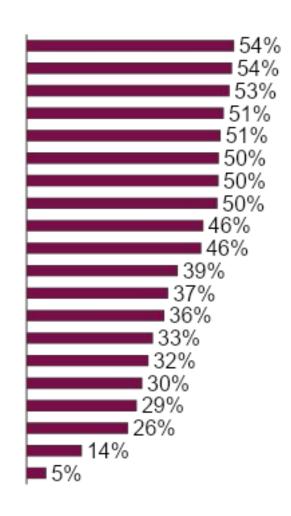


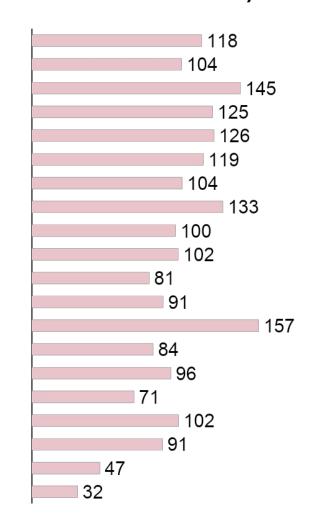


WHAT ARE YOUR OVERALL IMPRESSIONS OF THE SWAROVSKI BRAND?

AFFINITY (VS. ALL JEWELRY CUSTOMERS)

Jewelry - prestigious desired gifts Produces jewelry that let women feel attractive Unique design It is a long time that producers exists, reliable company Looks expensive Produces jewelry that let owner feel proud Makes trendy products, meet modern trends Produces prestigious jewelry Jewelry of high gulality Understands modern women needs Wide choice Looks like products I want to buy Price of this product is unjustifiedly risen Fits the youth Shows much attention to customers Produces jewelry for different taste Jewelry is reliable money investment Available brand of luxury life Optimal ratio of price and quality Looks not expensive

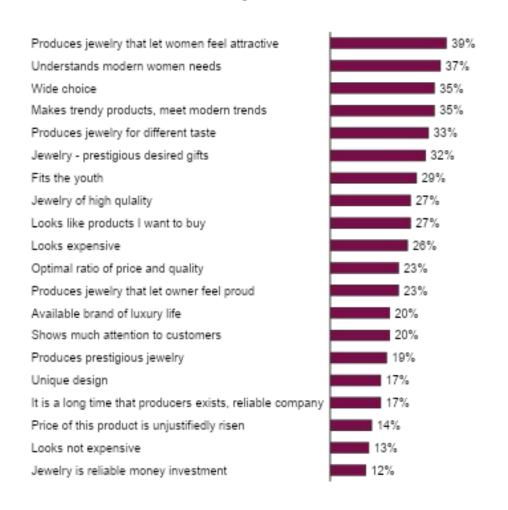


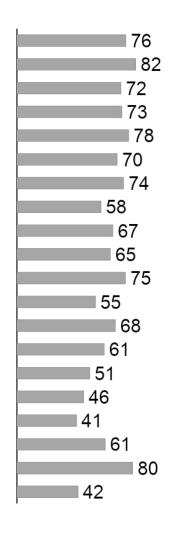


Valtera has no clear brand identity, so all KPIs are lower than the average

WHAT ARE YOUR OVERALL IMPRESSIONS OF THE VALTERA BRAND?

AFFINITY (VS. ALL JEWELRY CUSTOMERS)





Sample: 596 (aware of Valtera)

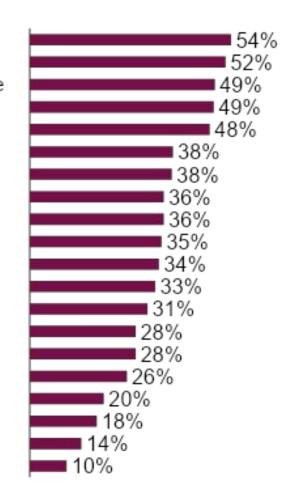


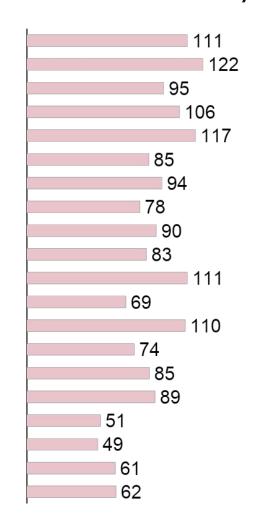
Adamas has long-term history and wide assortment

WHAT ARE YOUR OVERALL IMPRESSIONS OF THE ADAMAS BRAND?

AFFINITY (VS. ALL JEWELRY CUSTOMERS)

Wide choice Produces jewelry for different taste Produces jewelry that let women feel attractive It is a long time that producers exists, reliable Understands modern women needs Looks like products I want to buy Jewelry - prestigious desired gifts Looks expensive Produces jewelry that let owner feel proud Optimal ratio of price and quality Makes trendy products, meet modern trends Jewelry is a reliable money investment Produces prestigious jewelry Shows much attention to customers Available brand of luxury life Fits the youth Unique design Price of this product is unjustifiedly risen Looks not expensive





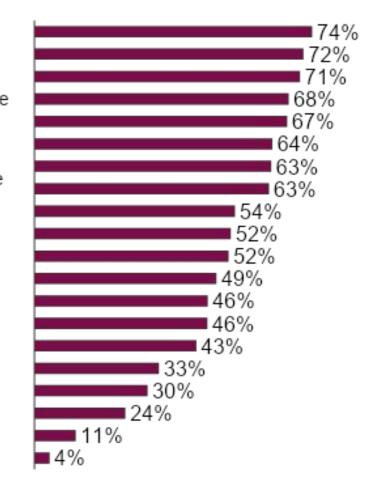
Sample: 1018 (aware of Adamas)

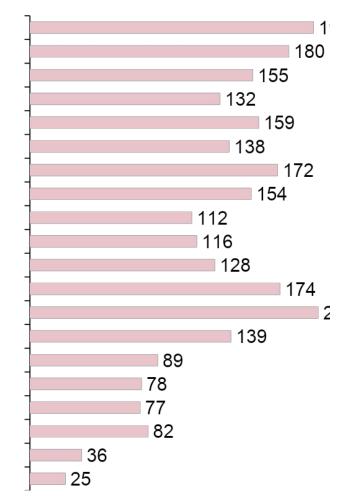
Tiffany is prestigious, expensive and unique jewelry

WHAT ARE YOUR OVERALL IMPRESSIONS OF THE TIFFANY&CO BRAND?

AFFINITY (VS. ALL JEWELRY CUSTOMERS)

Produces prestigious jewelry Looks expensive Jewelry - prestigious desired gifts Produces jewelry that let women feel attractive Produces jewelry that let owner feel proud Jewelry of high quiality Unique design It is a long time that producers exists, reliable Makes trendy products, meet modern trends Understands modern women needs Looks like products I want to buy Jewelry is a reliable money investment Price of this product is unjustifiedly risen Shows much attention to customers Wide choice Produces jewelry for different taste Fits the youth Available brand of luxury life Optimal ratio of price and quality Looks not expensive





SUMMARY: COMPETITORS. BRAND METRICS OVERVIEW

- Brand awareness: TOUS shows rather low results, but among covered by TOUS ad it is much higher
- Among covered by TOUS ad purchase and loyalty of TOUS are ten-fold higher
- TOUS brand's KPI is not very high. But conversion is rather good.
- Competitors of TOUS by perception for youth are Sunlight and Pandora

DISCOVERED INSIGHTS: WHAT THIS MEANS FOR US

INSIGHTS

TOUS consumers are most of all W18-34 y.o. But the customers of jewelry are W25-44 y.o., they also most likely to intend to buy and to recommend TOUS jewelry.

TOUS awareness is not very high, but among people who are aware of TOUS, purchase and loyalty are much higher. Communication with TOUS ads increases it by a factor of 2. Actual ad has good brand attribution, but low aided recognition. The highest awareness and purchase of TOUS are in Moscow region, but there is much room to grow.

Customers are most likely to learn about new jewelry from TV and internet, their main media channels.

Design and unique style are what is liked best about TOUS, while assortment and price are liked the least.

77% of shoppers are motivated by a loyalty program for a brand of jewelry.

18-24 y.o. are most likely to wear jewelry with the Bear.

Tous has image of not luxurious, prestigious, high quality brand. Especially among 25-44 y.o.

The most popular event to buy jewelry as a gift is a birthday

Earrings and rings are the most popular jewelry.

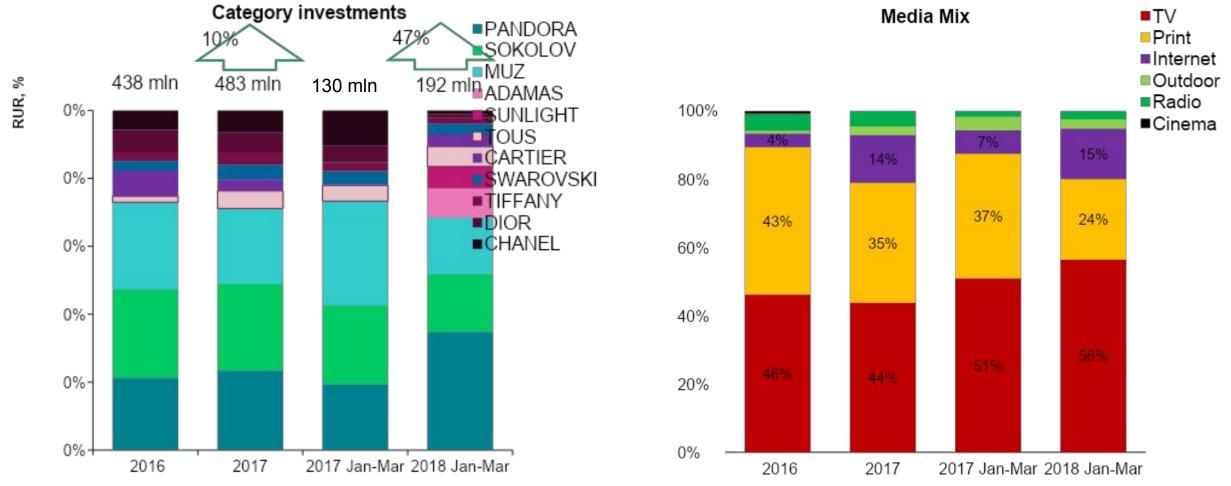
ACTIONS

- Focus on two different audiences: W18-24 and W25-44 years old.
- Increase volume of market presence.
- Focus on Moscow region, but if there is a possibility consider allocating more ad spending in regions.
- Ensure TOUS is clearly communicated on TV and internet.
- Promote unique style and design, broad assortment.
- Develop usage of loyalty program for TOUS.
- Use advertising with the Bear primarily in communication with youth.
- Focus on high quality and luxury of brand in ad message targeting on 25-44.
- Focus on theme of birthday in ad message.
- Focus on earrings and rings in ad message.



Advertising Investments in the Jewelry Category

- The trend shows increase of media investments in the category of Jewelry
- There are 2 prevalent channels in the category TV and Print media.

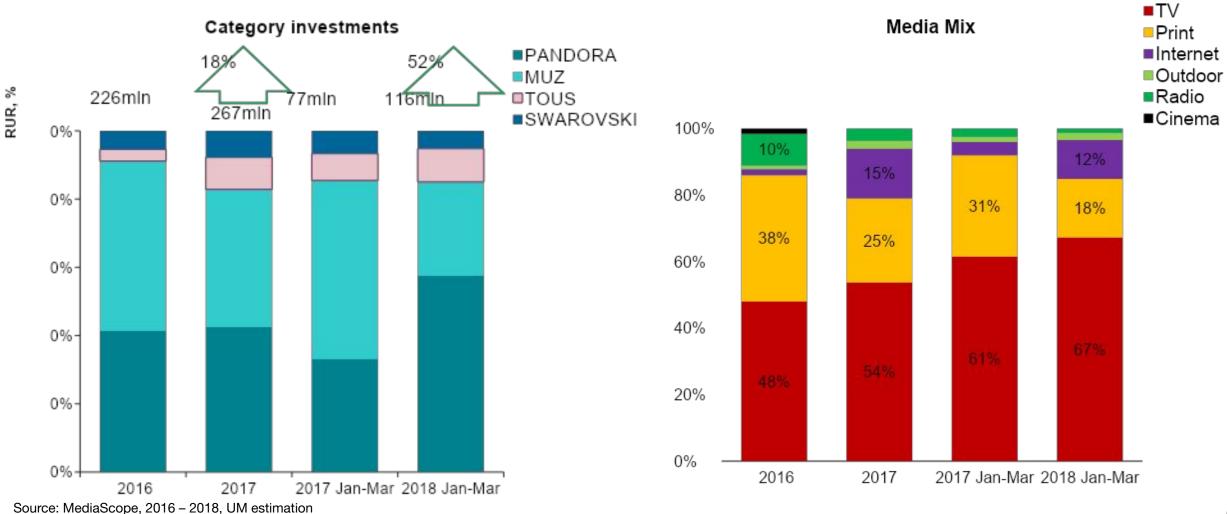


Source: MediaScope, 2016 - 2018, UM estimation



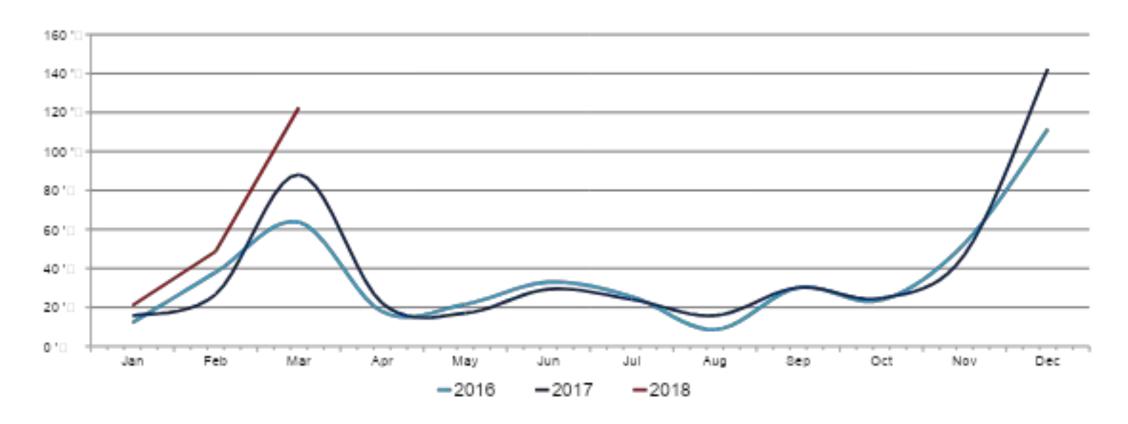
Advertising Investments by TOUS, Swarovski, MUZ, Pandora

- The trend shows an increase of media investments
- 2 prevalent channels remain to be TV and Printed media.

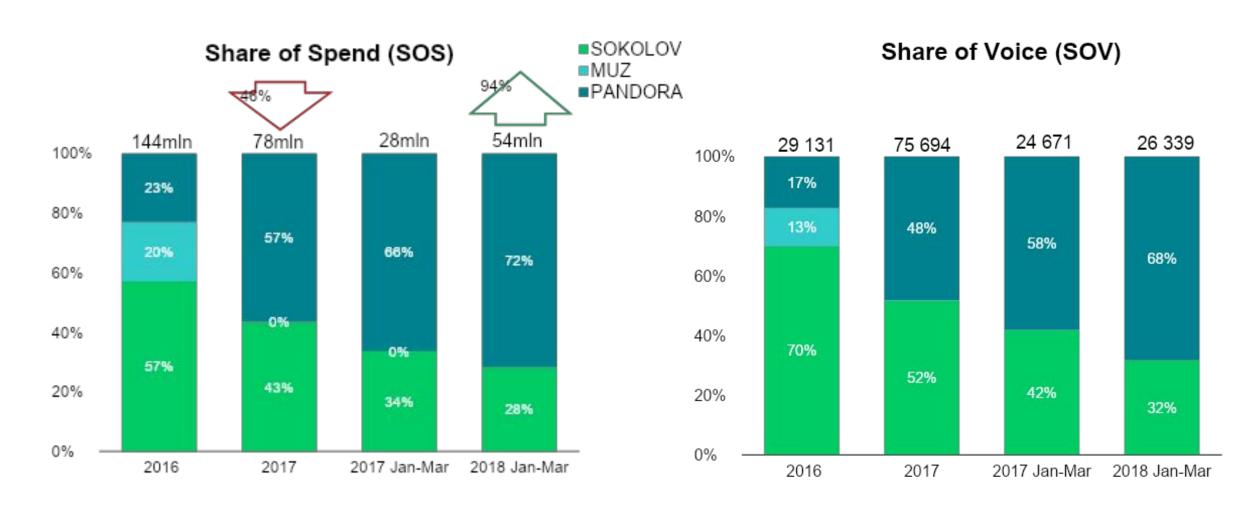


Seasonality shows clearly peaks in the gender holidays and New Year's celebration

Media Investments dynamics



SOS vs SOV on Nat TV – Sokolov's investments are the most efficient in terms of Nat





Regional TV – Sokolov and Moskow Jewelry Plant massively support their products in various cities

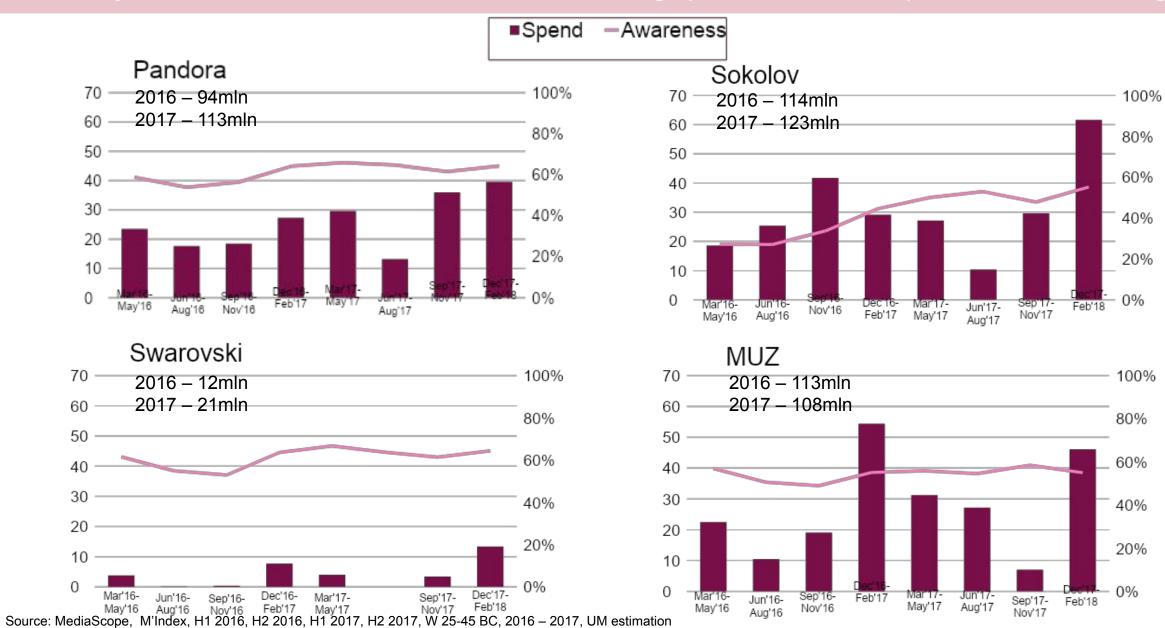
2016	Regional TRP's	SOKOLOV	MUZ	2017	Regional TRP's	SOKOLOV	MUZ	SWAROVSKI	TOUS
1	Chelyabinsk	532	2	1	Chelyabinsk	781			
2	Ekaterinburg	470	541	2	Ekaterinburg	1589	2790		
3	Irkutsk	996		3	Irkutsk	2975			
4	Kazan	2921	558	4	Izhevsk	336			
5	Khabarovsk	777		5	Kazan	2276	2782		
6	Krasnodar	636	1123	6	Kemerovo	809			
7	Krasnoyarsk	593		7	Khabarovsk	840			
8	Moscow		2062	8	Krasnodar	2908	2367		484
9	Nizhniy Novgorod	975	459	9	Krasnoyarsk	1976			
				10	Moscow		5394	423	
10	Novosibirsk	232	808	11	Nizhniy Novgorod	384	2504	423	
11	Omsk	515		- ' '	NIZIIIIY NOVGOTOG	304	2504	423	
12	Perm		384	12	Novosibirsk	2834	2193		905
13	Rostov-On-Don	673	671	13	Omsk	1995			
				14	Perm	1969	102		
14	Saint-Petersburg		1319	15	Rostov-On-Don	2728	1385		501
15	Samara	524	847	40	0 : . D	0544	2222		0.40
16	Saratov	1008	661	16	Saint-Petersburg	2511	3009		843
17	Stavropol	576	755	17	Samara	834	2360		
18	Tula	222	162	18	Saratov	3128	169		
19	Tver		119	19	Stavropol	2270	2753		
20	Tyumen	495	634	20	Tula	267	46		
21	Ufa	726	585	21	Tver		92		
22	Vladivostok	175		22	Tyumen	844	2298		
23	Volgograd	489	254	23	Ufa	663	153		
24	Voronezh	744	375	24	Vladivostok	1346			
				25	Voronezh	2868			
				26	Yaroslavl	1003			

Regional TRP's	SOKOLOV	MUZ	PANDORA	ADAMAS
Chelyabinsk	1833			
Ekaterinburg		607	287	164
Irkutsk	1380			
Izhevsk	174			
Kazan		621	138	
Khabarovsk	1051			
Krasnodar	1113	491	123	
Moscow		1054	444	456
Nizhniy Novgorod	452	492	477	118
Novosibirsk		347	97	
Perm	1675			
Rostov-On-Don	1057	548	463	
Saint-Petersbur g		1099	362	
Samara		852		239
Saratov	493			
Stavropol	1550	813		
Tver		3		
Tyumen	496	763		
Vladivostok	1108			13
Volgograd				125
Voronezh	986		257	134
	Chelyabinsk Ekaterinburg Irkutsk Izhevsk Kazan Khabarovsk Krasnodar Moscow Nizhniy Novgorod Novosibirsk Perm Rostov-On-Don Saint-Petersbur g Samara Saratov Stavropol Tver Tyumen Vladivostok Volgograd	Chelyabinsk 1833 Ekaterinburg Irkutsk 1380 Izhevsk 174 Kazan Khabarovsk 1051 Krasnodar 1113 Moscow Nizhniy Novgorod Novosibirsk Perm 1675 Rostov-On-Don 1057 Saint-Petersbur g Samara Saratov 493 Stavropol 1550 Tver Tyumen 496 Vladivostok 1108 Volgograd	Chelyabinsk 1833 Ekaterinburg 607 Irkutsk 1380 Izhevsk 174 Kazan 621 Khabarovsk 1051 Krasnodar 1113 491 Moscow 1054 Nizhniy 452 492 Novosibirsk 347 Perm 1675 Rostov-On-Don 1057 548 Saint-Petersbur 9 Samara 852 Saratov 493 Stavropol 1550 813 Tver 3 Tyumen 496 763 Vladivostok 1108 Volgograd	Chelyabinsk 1833 Ekaterinburg 607 287 Irkutsk 1380 174 Kazan 621 138 Khabarovsk 1051 Krasnodar 1113 491 123 Moscow 1054 444 1054 444 Nizhniy Novgorod 452 492 477 Novosibirsk 347 97 Perm 1675 Rostov-On-Don 1057 548 463 Saint-Petersbur g 1099 362 Samara 852 852 Saratov 493 852 Stavropol 1550 813 Tver 3 763 Vladivostok 1108 Volgograd

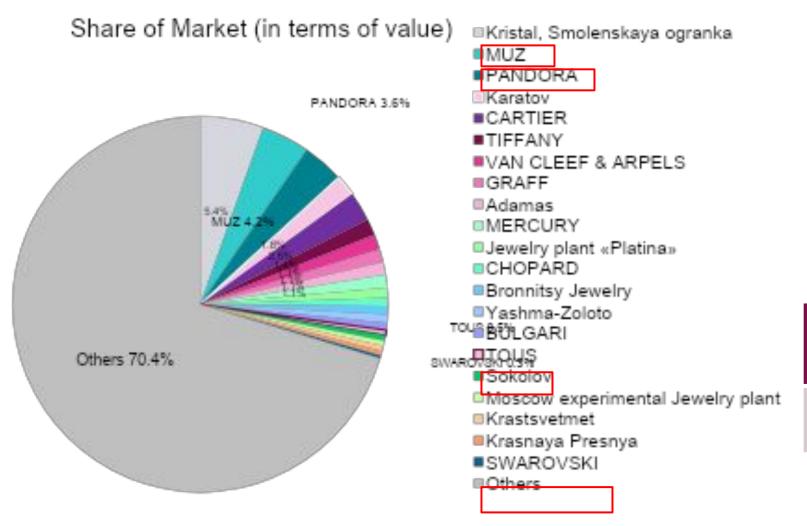
Source: MediaScope, 2016 – 2017, W 25-45 BC



Investments – Awareness correlation. Generally awareness rises with investments and may have accumulative effect in the following quarter after the quarter of ad running.



Share of TOUS jewelry turnover among the main competitors in Russia in 2017





	From total jewelry market*	From main competitors*
Taura COM	0,5%	6%
Tous SOM	16 th place	3 rd place

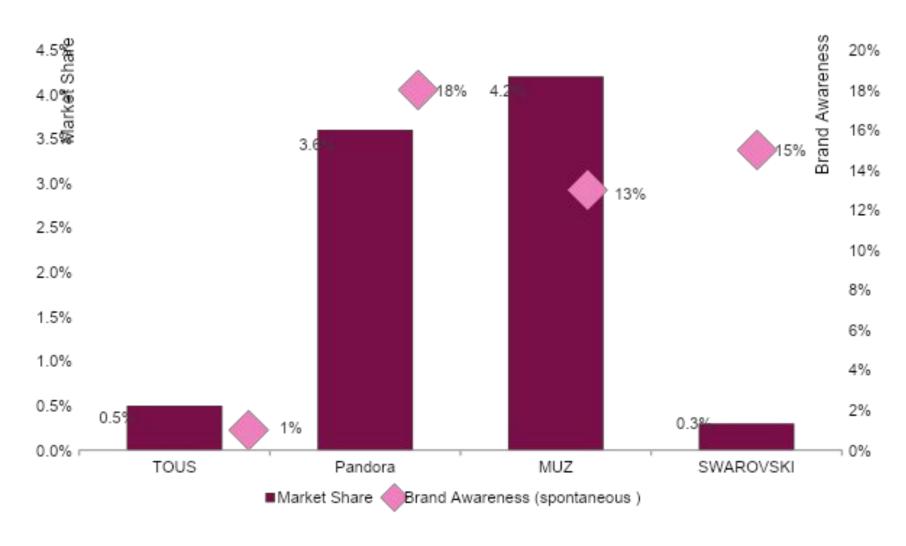
^{*}By sales volume on jewelry market

Source: Indexbox market research for Tous 2018

^{**} By the volume turnover of competitors: MUZ, Swarovski и Pandora



Relation between Market Share* and Spontaneous Brand Awareness in 2017 is not obvious in regard to Russian Market.



^{*} according to Jewelry Report 2017

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