

Business Statistics

A First Course



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Chapter 7

The Normal and other Continuous Distributions

7.1 The Standard Deviation as a Ruler

Recall that z-scores provide a standard way to compare values.

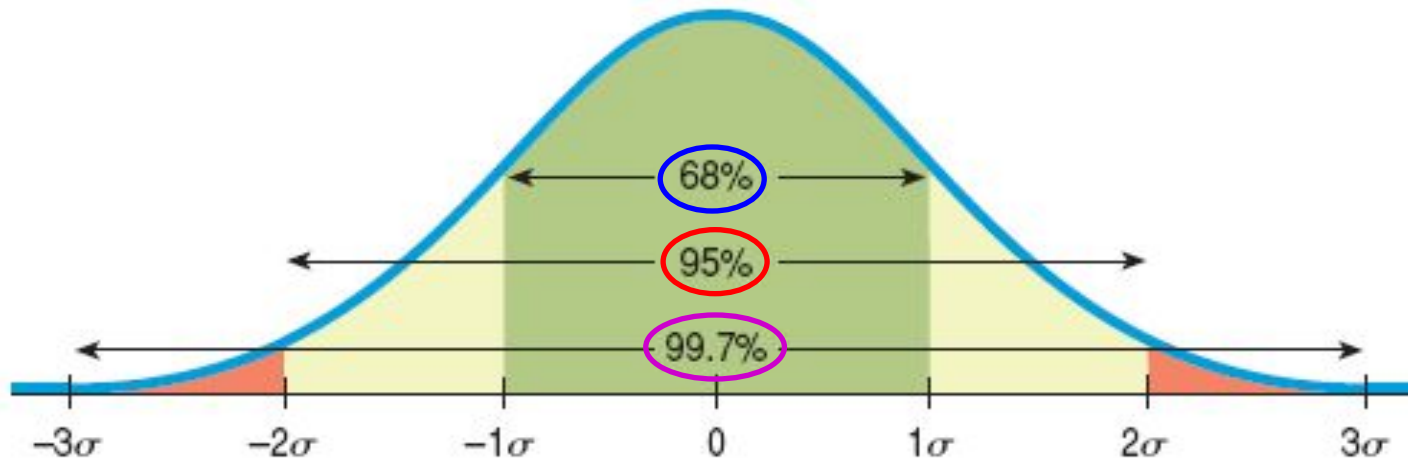
A z-score reports the number of standard deviations away from the mean.

In this way, we use the standard deviation as a ruler, asking how many standard deviations a value is from the mean.

7.1 The Standard Deviation as a Ruler

The 68-95-99.7 Rule

In a unimodal, symmetric distribution, about **68%** of the values fall within one standard deviation of the mean, about **95%** of the values fall within two standard deviations of the mean, and about **99.7%** of the values fall within three standard deviations of the mean.



7.1 The Standard Deviation as a Ruler

For Example: On August 8, 2011, the Dow dropped 634.8 points, sending shock waves through the financial community.

During mid-2011 to mid-2012, the mean daily change for the Dow was 1.87 with a standard deviation of 155.28 points.

The daily changes in the Dow looked unimodal and symmetric, so use the 68-95-99.7 Rule to characterize how extraordinary the 634.8 point drop really was.

7.1 The Standard Deviation as a Ruler

Convert the 634.8 point drop to a z-score:

$$z = \frac{y - \bar{y}}{s} = \frac{-634.8 - 1.87}{155.28} = -4.10$$

A z-score with a magnitude bigger than 3 will occur with probability of less than 0.0015, so this z-score of under 4 is even less likely. This was a truly extraordinary event.

7.2 The Normal Distribution

The model for symmetric, bell-shaped, unimodal histograms is called the *Normal model*.

We write $N(\mu, \sigma)$ to represent a Normal model with mean μ and standard deviation σ .

The model with mean 0 and standard deviation 1 is called the *standard Normal model* (or the *standard Normal distribution*). This model is used with standardized z-scores.

7.2 The Normal Distribution

Finding Normal Percentiles

When the standardized value falls exactly 0, 1, 2, or 3 standard deviations from the mean, we can use the 68-95-99.7% rule to determine Normal probabilities.

When the standardized value does not, we can look it up in a table of *Normal percentiles*.

Tables use the standard Normal model, so we'll have to convert our data to z-scores before using the table.

These days, we can also find probabilities associated with z-scores use technology like calculators, statistical software, and websites.

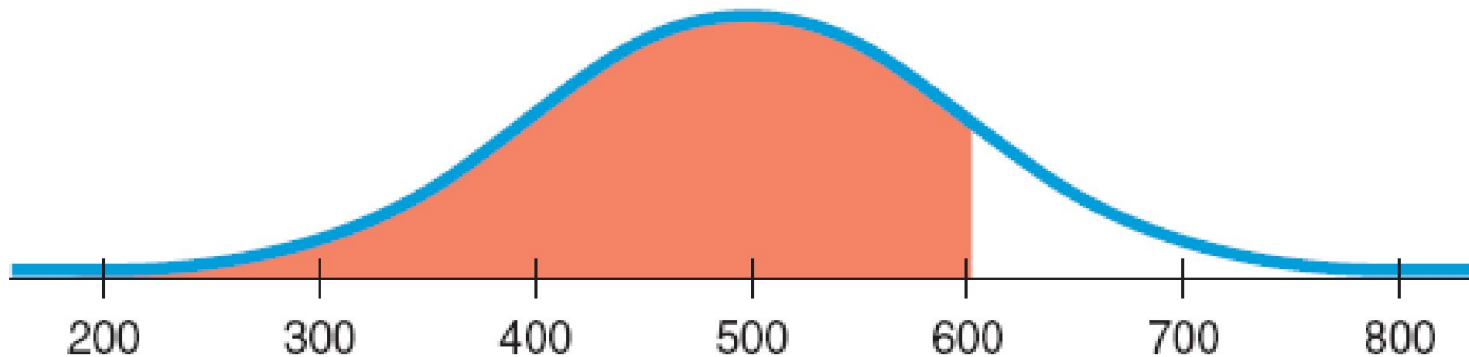
7.2 The Normal Distribution

Example 1: Each Scholastic Aptitude Test (SAT) has a distribution that is roughly unimodal and symmetric and is designed to have an overall mean of 500 and a standard deviation of 100.

Suppose you earned a 600 on an SAT test. From the information above and the 68-95-99.7 Rule, where do you stand among all students who took the SAT?

7.2 The Normal Distribution

Example 1 (continued): Because we're told that the distribution is unimodal and symmetric, with a mean of 500 and an SD of 100, we'll use a $N(500, 100)$ model.

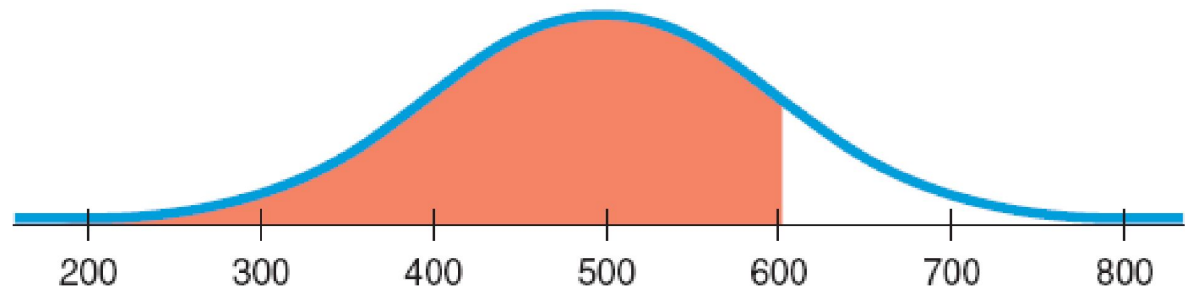


7.2 The Normal Distribution

Example 1 (continued): A score of 600 is 1 SD above the mean. That corresponds to one of the points in the 68-95-99.7% Rule.

About 32% ($100\% - 68\%$) of those who took the test were more than one SD from the mean, but only half of those were on the high side.

So about 16% (half of 32%) of the test scores were better than 600.



7.2 The Normal Distribution

Example 2: Assuming the SAT scores are nearly normal with $N(500, 100)$, what proportion of SAT scores falls between 450 and 600?

7.2 The Normal Distribution

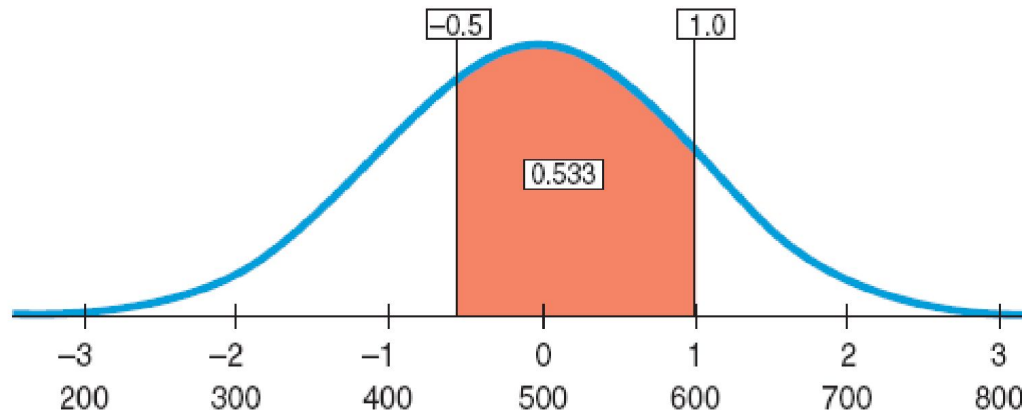
Example 2 (continued):

First, find the z-scores associated with each value:

For 600, $z = (600 - 500)/100 = 1.0$

For 450, $z = (450 - 500)/100 = -0.50$.

Label the axis below the picture either in the original values or the z-scores or both as in the following picture.



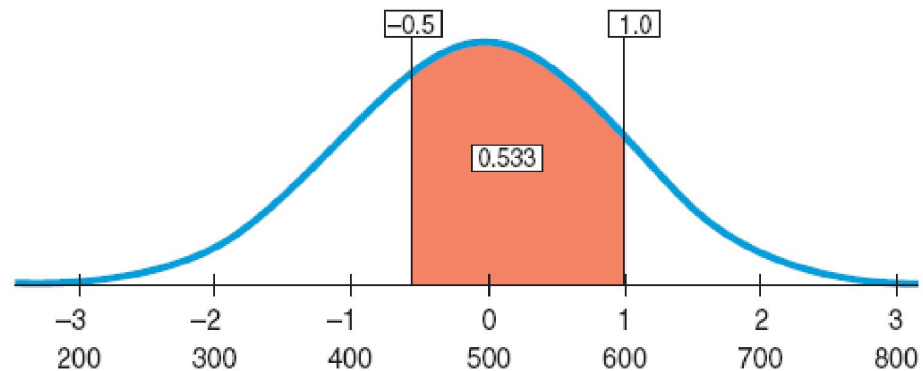
7.2 The Normal Distribution

Example 2 (continued):

Using a table or calculator, we find the area $z \leq 1.0 = 0.8413$, which means that 84.13% of scores fall below 1.0,.

The area $z \leq -0.50 = 0.3085$, which means that 30.85% of the values fall below -0.5 .

The proportion of z-scores *between* them is $84.13\% - 30.85\% = 53.28\%$. So, the Normal model estimates that about 53.3% of SAT scores fall between 450 and 600.



7.2 The Normal Distribution

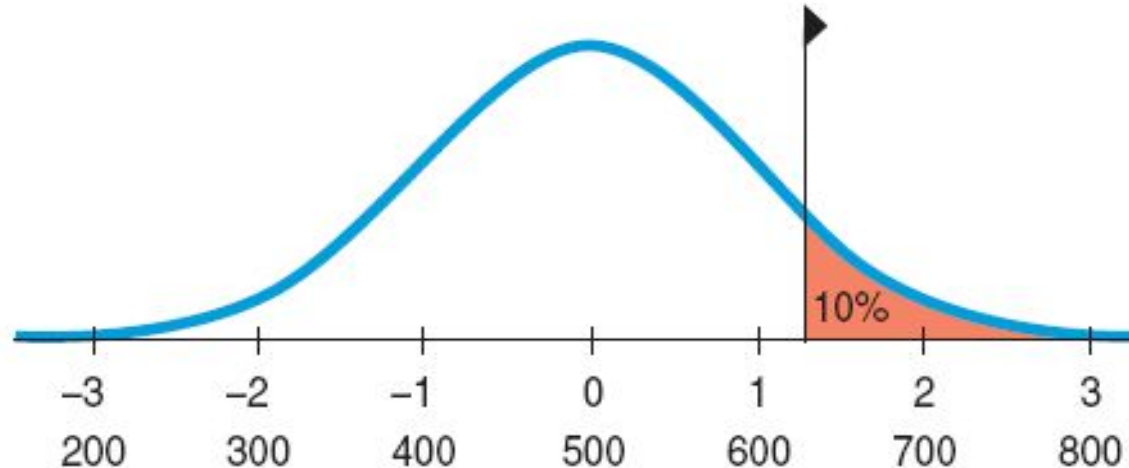
Sometimes we start with areas and are asked to work backward to find the corresponding z-score or even the original data value.

Example 3: A college says it admits only people with SAT scores among the top 10%. How high an SAT score does it take to be eligible?

7.2 The Normal Distribution

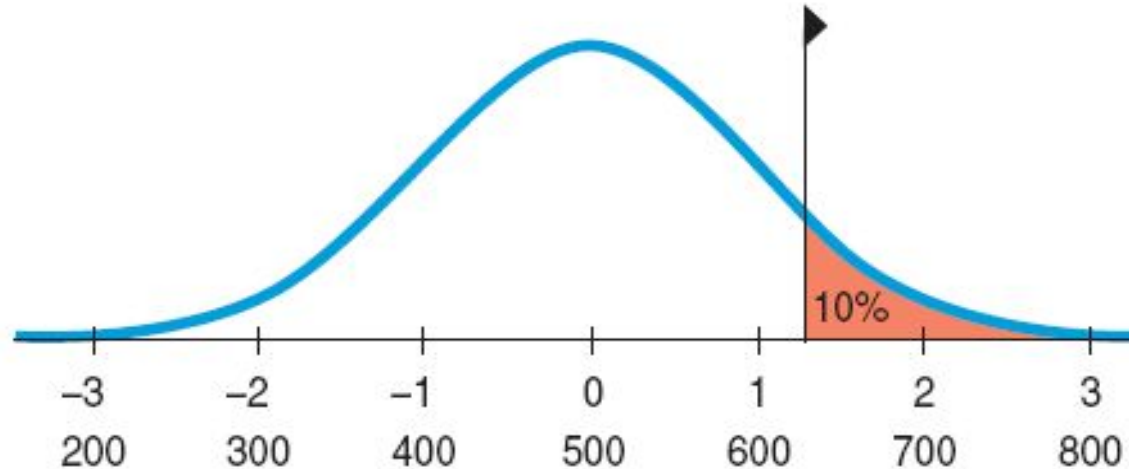
Example 3 (continued): Since the college takes the top 10%, their cutoff score is the 90th percentile.

Draw an approximate picture like the one below.



7.2 The Normal Distribution

Example 3 (continued): From our picture we can see that the z-value is between 1 and 1.5 (if we've judged 10% of the area correctly), and so the cutoff score is between 600 and 650 or so.



7.2 The Normal Distribution

Example 3 (continued): Using technology, you will be able to select the 10% area and find the z-value directly.

7.2 The Normal Distribution

Example 3 (continued): If you need to use a table, such as the one below, locate 0.90 (or as close to it as you can; here 0.8997 is closer than 0.9015) in the *interior* of the table and find the corresponding z-score.

	0.07	0.08	0.09
1.0	0.8577	0.8599	0.8621
1.1	0.8790	0.8810	0.8830
1.2	0.8980	0.8997	0.9015
1.3	0.9147	0.9162	0.9177
1.4	0.9292	0.9306	0.9319

The 1.2 is in the left margin, and the 0.08 is in the margin above the entry.

Putting them together gives $z = 1.28$.

7.2 The Normal Distribution

Example 3 (continued): Convert the z-score back to the original units.

A z-score of 1.28 is 1.28 standard deviations above the mean.

Since the standard deviation is 100, that's 128 SAT points. The cutoff is 128 points above the mean of 500, or 628.

Since SAT scores are reported only in multiples of 10, you'd have to score at least a 630.

7.2 The Normal Distribution

Example: Tire Company

A tire manufacturer believes that the tread life of its snow tires can be described by a Normal model with a mean of 32,000 miles and a standard deviation of 2500 miles.

If you buy a set of these tires, should you hope they'll last 40,000 miles or more?

7.2 The Normal Distribution

Example: Tire Company

A tire manufacturer believes that the tread life of its snow tires can be described by a Normal model with a mean of 32,000 miles and a standard deviation of 2500 miles.

If you buy a set of these tires, should you hope they'll last 40,000 miles or more?

$$P(y > 40000) = P\left(z > \frac{40000 - 32000}{2500}\right) = P(z > 3.2) = 0.0007$$

Since only 0.7% of all tires will last longer than 40,000 miles, it is not reasonable to expect that yours will.

7.2 The Normal Distribution

Example (continued): **Tire Company**

A tire manufacturer believes that the tread life of its snow tires can be described by a Normal model with a mean of 32,000 miles and a standard deviation of 2500 miles.

Approximately what percent of these snow tires will last less than 30,000 miles?

7.2 The Normal Distribution

Example (continued): Tire Company

A tire manufacturer believes that the tread life of its snow tires can be described by a Normal model with a mean of 32,000 miles and a standard deviation of 2500 miles.

Approximately what percent of these snow tires will last less than 30,000 miles?

$$\begin{aligned}P(y < 30000) &= P\left(z < \frac{30000 - 32000}{2500}\right) = P(z < -0.8) \\&= 0.2119 = 21.19\%\end{aligned}$$

7.2 The Normal Distribution

Example (continued): Tire Company

A tire manufacturer believes that the tread life of its snow tires can be described by a Normal model with a mean of 32,000 miles and a standard deviation of 2500 miles.

Approximately what percent of these snow tires will last between 30,000 and 35,000 miles?

7.2 The Normal Distribution

Example (continued): Tire Company

A tire manufacturer believes that the tread life of its snow tires can be described by a Normal model with a mean of 32,000 miles and a standard deviation of 2500 miles.

Approximately what percent of these snow tires will last between 30,000 and 35,000 miles?

$$\begin{aligned} P(30000 < y < 35000) &= P\left(\frac{30000 - 32000}{2500} z < \frac{35000 - 32000}{2500}\right) \\ &= P(-0.8 < z < 1.2) = 0.6731 = 67.31\% \end{aligned}$$

7.2 The Normal Distribution

Example (continued): Tire Company

A tire manufacturer believes that the tread life of its snow tires can be described by a Normal model with a mean of 32,000 miles and a standard deviation of 2500 miles.

A dealer wants to offer a refund to customers whose snow tires fail to reach a certain number of miles, but he can only offer this to no more than 1 out of 25 customers.

What mileage can he guarantee?

7.2 The Normal Distribution

Example (continued): Tire Company

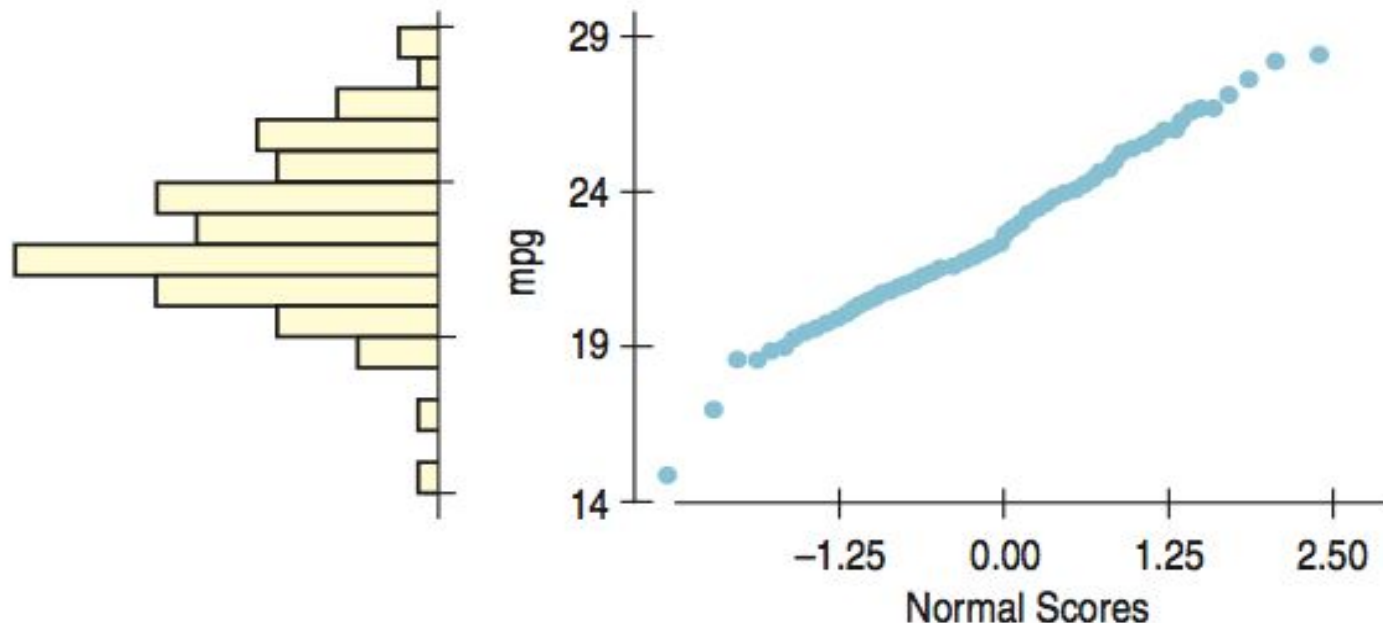
A tire manufacturer believes that the tread life of its snow tires can be described by a Normal model with a mean of 32,000 miles and a standard deviation of 2500 miles. A dealer wants to offer a refund to customers whose snow tires fail to reach a certain number of miles, but he can only offer this to no more than 1 out of 25 customers. What mileage can he guarantee?

$$y = \mu + z\sigma = 32000 - (1.75)(2500) = 27625$$

The dealer could use 27000 miles as a round number.

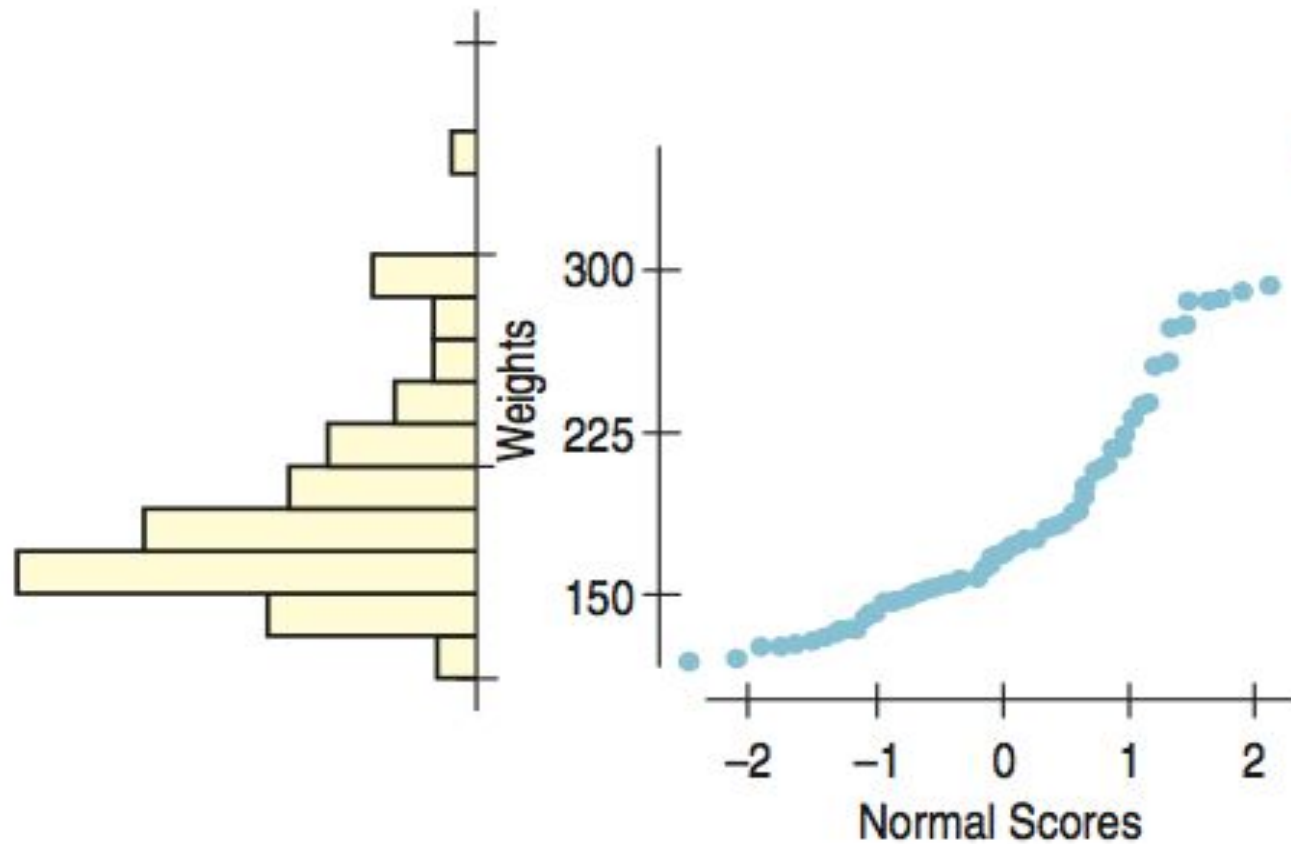
7.3 Normal Probability Plots

The *Normal probability plot* is a specialized graph that can help decide whether the Normal model is appropriate. If the data are approximately normal, the plot is roughly a diagonal straight line. Histogram and Normal probability plot for gas mileage (mpg) for a Nissan Maxima are nearly normal, with 2 trailing low values.



7.3 Normal Probability Plots

The Normal probability plot of a sample of men's *Weights* shows a curve, revealing skewness seen in the histogram.



7.4 The Distribution of Sums of Normals

Normal models have many special properties. One of these is that the sum or difference of two independent Normal random variables is also Normal.

7.4 The Distribution of Sums of Normals

For Example: A company that manufactures small stereo systems uses a two-step packaging process.

Stage 1 is combining all small parts into a single packet. Then the packet is sent to Stage 2 where it is boxed, closed, sealed and labeled for shipping.

Stage 1 has a mean of 9 minutes and standard deviation of 1.5 minutes; Stage 2 has a mean of 6 minutes and standard deviation of 1 minutes.

Since both stages are unimodal and symmetric, what is the probability that packing an order of two systems takes more than 20 minutes?

7.4 The Distribution of Sums of Normals

Normal Model Assumption - We are told both stages are unimodal and symmetric. And we know that the sum of two Normal random variables is also Normal.

Independence Assumption - It is reasonable to think the packing time for one system would not affect the packing time for the next system.

7.4 The Distribution of Sums of Normals

The packing stage, Stage 1, has a mean of 9 minutes and standard deviation of 1.5 minutes.

Let P_1 = time for packing the first system

P_2 = time for packing the second system

T = total time to pack two systems $\rightarrow T = P_1 + P_2$

$$E(T) = E(P_1 + P_2) = E(P_1) + E(P_2) = 9 + 9 = 18 \text{ minutes}$$

$$\text{Var}(P_1 + P_2) = \text{Var}(P_1) + \text{Var}(P_2) = 1.5^2 + 1.5^2 = 4.50$$

$$\text{SD}(T) = \sqrt{4.50} = 2.12 \text{ minutes}$$

We can model the time, T , with a $N(18, 2.12)$ model.

7.4 The Distribution of Sums of Normals

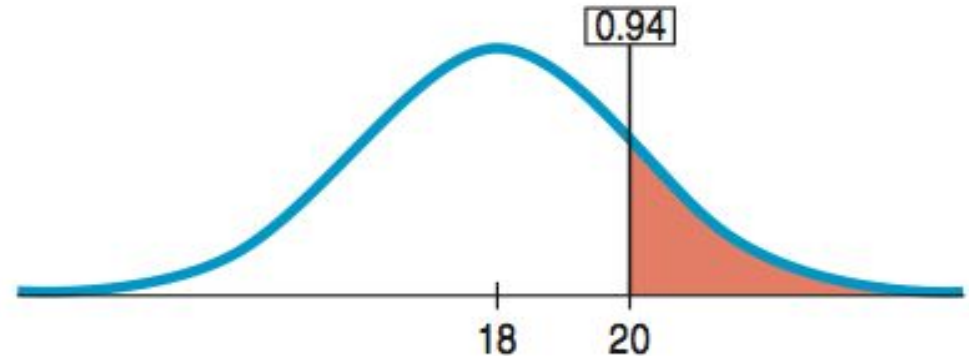
What is the probability that packing an order of two systems takes more than 20 minutes?

We can model the time, T , with a $N(18, 2.12)$ model.

$$z = \frac{20 - 18}{2.12} = 0.94$$

$$P(T > 20) =$$

$$P(z > 0.94) = 0.1736$$



Using past history to build a model, we find slightly more than a 17% chance that it will take more than 20 minutes to pack an order of two stereo systems.

7.5 The Normal Approximation for the Binomial

A discrete Binomial model with n trials and probability of success p is approximately Normal if we expect at least 10 successes and 10 failures:

$$np \geq 10 \quad \text{and} \quad nq \geq 10$$

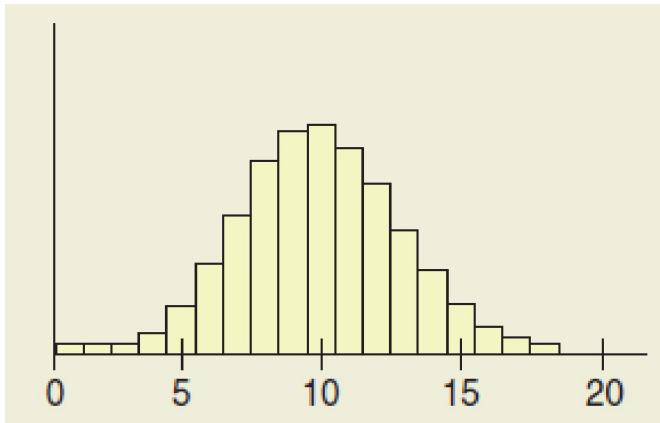
The Normal distribution to use will have the following mean and standard deviation:

$$\mu = np$$

$$\sigma = \sqrt{npq}$$

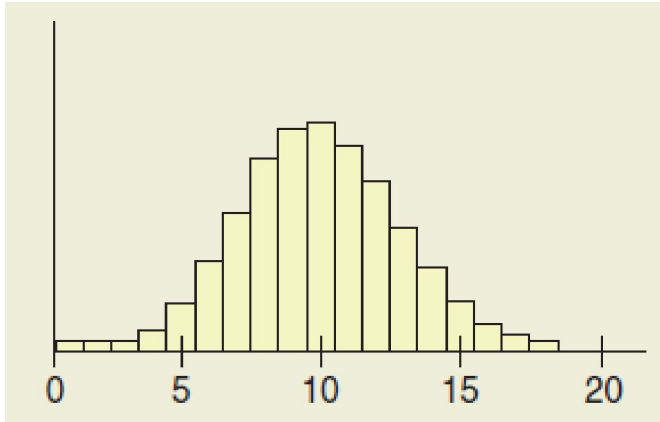
7.5 The Normal Approximation for the Binomial

Suppose the probability of finding a prize in a cereal box is 20%. If we open 50 boxes, then the number of prizes found is a Binomial distribution with mean of 10:



Note that the binomial distribution looks nearly normal.

7.5 The Normal Approximation for the Binomial



For Binomial(50, 0.2),

$$\mu = 10 \quad \text{and} \quad \sigma = 2.83.$$

To estimate $P(10)$:

$$\begin{aligned} P(9.5 \leq X \leq 10.5) &\approx P\left(\frac{9.5 - 10}{2.83} \leq z \leq \frac{10.5 - 10}{2.83}\right) \\ &= P(-0.177 \leq z \leq 0.177) \\ &= 0.1405 \end{aligned}$$

7.6 Other Continuous Random Variables

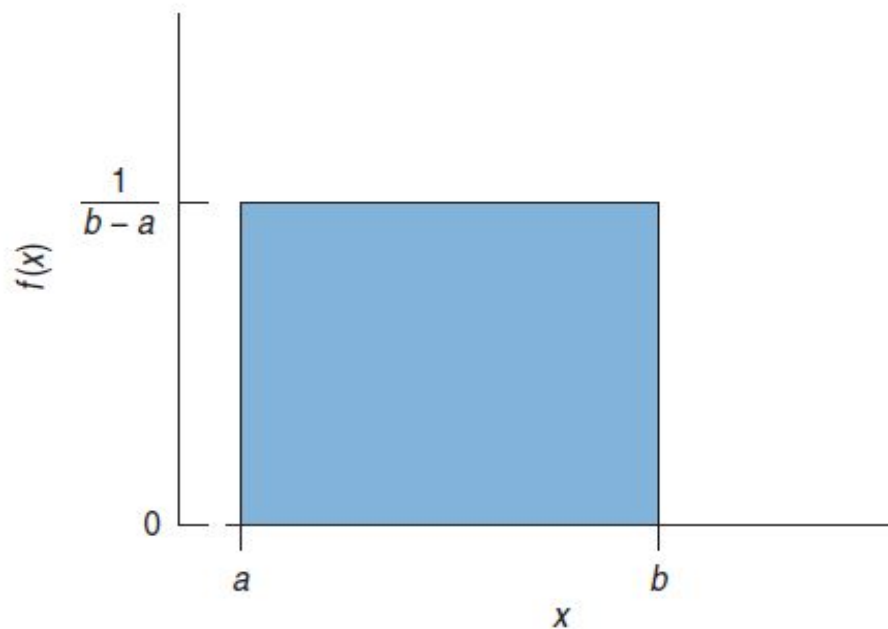
Many phenomena in business can be modeled by continuous random variables. The Normal model is only one of many such models.

We will introduce just two others (entire courses are devoted to studying which models work well in different situations): the uniform and the exponential.

7.6 Other Continuous Random Variables

The Uniform Distribution

$$f(x) = \begin{cases} \frac{1}{b-a} & \text{if } a \leq x \leq b \\ 0 & \text{otherwise} \end{cases}$$



For values c and d ($c \leq d$) both within the interval $[a, b]$:

$$P(c \leq X \leq d) = \frac{(d - c)}{(b - a)}$$

Expected Value and Variance:

$$E(X) = \frac{a + b}{2}$$

$$Var(X) = \frac{(b - a)^2}{12}$$

$$SD(X) = \sqrt{\frac{(b - a)^2}{12}}$$

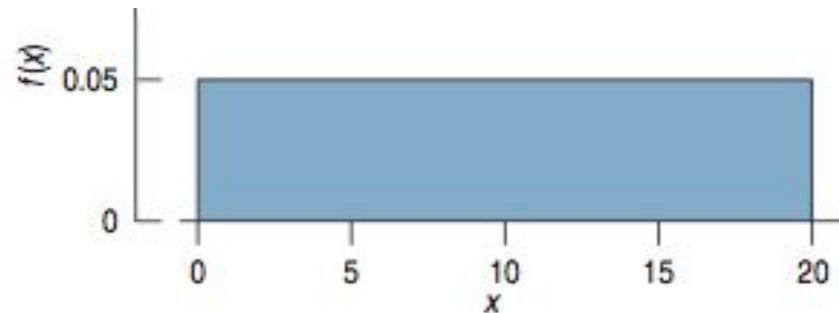
7.6 Other Continuous Random Variables

Example: You arrive at a bus stop and want to model how long you'll wait for the next bus.

The sign says that busses arrive a about every 20 minutes, so you assume the arrival is equally likely to be anywhere in the next 20 minutes.

The density function would be

$$f(x) = \begin{cases} \frac{1}{20} & 0 \leq x \leq 20 \\ 0 & \text{Otherwise} \end{cases}$$



Find the mean and standard deviation for bus wait time.

7.6 Other Continuous Random Variables

Example: You arrive at a bus stop and want to model how long you'll wait for the next bus. The sign says that busses arrive about every 20 minutes, so you assume the arrival is equally likely to be anywhere in the next 20 minutes.

$$\mu = E(X) = \frac{a+b}{2} = \frac{0+20}{2} = 10 \text{ minutes}$$

$$Var(X) = \frac{(b-a)^2}{12} = \frac{(20-0)^2}{12} = 33.333$$

$$SD(X) = \sqrt{\frac{(b-a)^2}{12}} = \sqrt{\frac{(20-0)^2}{12}} = \sqrt{33.333} = 5.77 \text{ minutes}$$

What Can Go Wrong?

- Probability models are still just models.
- Don't assume everything's Normal.
- Don't use the Normal approximation with small n .

What Have We Learned?

Recognize normally distributed data by making a histogram and checking whether it is unimodal, symmetric, and bell-shaped, or by making a normal probability plot using technology and checking whether the plot is roughly a straight line.

- The Normal model is a distribution that will be important for much of the rest of this course.
- Before using a Normal model, we should check that our data are plausibly from a Normally distributed population.
- A Normal probability plot provides evidence that the data are Normally distributed if it is linear.

What Have We Learned?

Understand how to use the Normal model to judge whether a value is extreme.

- Standardize values to make z-scores and obtain a standard scale. Then refer to a standard Normal distribution.
- Use the 68–95–99.7 Rule as a rule-of-thumb to judge whether a value is extreme.

Know how to refer to tables or technology to find the probability of a value randomly selected from a Normal model falling in any interval.

- Know how to perform calculations about Normally distributed values and probabilities.

What Have We Learned?

Recognize when independent random Normal quantities are being added or subtracted.

- The sum or difference will also follow a Normal model
- The variance of the sum or difference will be the sum of the individual variances.
- The mean of the sum or difference will be the sum or difference, respectively, of the means.

Recognize when other continuous probability distributions are appropriate models.