

Digital Reinvention for the Cognitive Era

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Businesses are rebuilding around experiences



Experiences are being transformed by Cognitive

A coffee house chain delivers design-thinking developed experiences empowered by cognitive analytics that leverage internal and external data













Unique Experience with targeted offers

1. Understanding 2. Reasoning & Learning

Cognitive analytics reads local news, pulls weather and social data and combines it with loyalty data to put activities in context The predictive model knows Josie likes a Doubleshot Iced Coffee after a ball game on a hot day

Predictive Model

3. Real-time Relevant Offerings

Real-time

Campaign Tool

At 3PM on a Sunday, Josie gets an offer for a Doubleshot Iced Coffee and a free coffee for her friend



Internet of Things is altering business models

Analytics, IoT and Cloud transformed a farm equipment manufacturer into an information publisher that enables farmers and suppliers around the world to improve crop yields



Sensor data

- Downtime
- Soil conditions
- Crop features

Better Operations

- Reduced equipment down time
- Improved fuel economy
- Higher crop yields



External Data and analytics

- Local weather
- Market prices
- Retailer needs

Better Business

- Optimal harvest timing
- Tuned packaging
- Better price realization



Information sold to

- Farmers
- Agribusiness
- Retailers

Better Strategy

- New Business Model
- New Ecosystem
- New Revenue Stream



Internet of Things is altering business models

Analytics mobile, and IoT have transformed the retail and marketing organization at an oil major into a provider of app which allows consumers to pay for fuel using a smartphone - the oil major receives a subscription fee for the app from all participating c-stores, in addition to selling more fuel.







Sensor data

- Car fuel up frequency
- Dispenser status
- Consumer app usage analytics

Better Operations

- Better traffic flow (increased thruput)
- More efficient customer service
- Improved customer satisfaction

External Data and Analytics

- Device OS in use
- Oil price
- Social media and discussion boards

Better Business

- More fuel sold
- Greater footfall (pay instore with phone
- Connecting with target demographic

Information sold to

- C-Store retailers
- Insurance company partner
- (FUTURE: Advertisers)

Better Strategy

- Targeted product mix and coupons
- New ecosystem
- New revenue streams



Internet of Things is altering business models

Analytics, IoT and Cloud will transform a major oilfield services company into an data provider that enables clients to locate assets in the field and internal operations to improve asset utilization.







Sensor data

- GPS location pings, globally
- Movement of asset
- Footsteps of asset

Better Operations

- Easily located asset
- Duration in location
- Asset tag reporting e.g. low batt)

External data and analytics

- Weather information
- IBM Global Service Center 'acks'
- Usage stats from cell and sat providers

Better Business

- Faster asset turns
- Improved utilization
- (FUTURE: better designs on assets)

Information sold to

- Clients
- Contractors
- Providers

Better Strategy

- New revenue streams
- Targeted sales opportunities
- Better service ecosystem



Transformation is driving the evolution and creation of new business models

Technology forces...



s Mobile









Social

Security

Internet of Things

Cloud

...are creating new experiences...



Experience journey



Digital ubiquity



Omnichannel

...and disrupting business and operational models



Traditional value chain

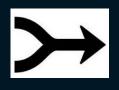




The C&P industry continues to undergo significant change







M&A Activity







Large Complex Engineering



Digital Twins



Growth in Alternatives



New business models disrupt legacy players

World's largest transportation company...

owns no vehicles

World's biggest media company...

creates no content

World's most valuable retailer...

has no inventory

World's largest accommodation provider...

owns no real estate

World's fastest growing smartphone maker...

OWNS NO retail stores











Source: The Battle Is For The Customer Interface, Tom Goodwin, Havas Media



Methods supporting the Envision Workstream



Digital Innovation Discovery leverages our extensive experience with high level top-to-top executive workshops aimed at creating and prioritizing innovative business solutions. Link



Customer experience has become central to business strategy. Design Thinking provides tools for understanding customers, brainstorming ideas and visualizing scenarios. Link



Invent new ways to provide best-in-class customer experiences across all channels, leveraging latest technologies and tools from IBM and its partners. Link





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