TEAM Standards

Overview

2. What are the Team Standards required in each phase?

■ BUILDING

1. TEAM CREATION

Transition, Core competence and Functional Skills, Team Rules

2. TEAM PLAN

Team Purpose, Goals, Strategies, JDs, Timeline, Budget, Team Development Goals

3. INDIVIDUAL PLAN

Initial LDA, Personal Development Plan



□ PERFORMING

4. RESULTS ELEVATION

Practical Learning, Team Working Times, Team Incentive System

5. PERFORMANCE TRACKING

Accountability System, Individual Tracking Meetings, Team Weekly/Monthly/Quarterly Review

6. SUPPORT SYSTEM

LEAD Spaces, Team Meetings, O2Os, Team Days, Feedbacks



□ CLOSING

7. TEAM DEBRIEF

Reporting on results, Team Development review, Feedback

8. TRANSITION

Knowledge and Skills transition, Documents and Tools transition, Suggestions of next steps and way forward

9. INDIVIDUAL DEBRIEF

Final LDA, Final Personal Development Plan Review



□ BUILDING

People start to work together and understand who is in the team, what the team is about and what it's set to achieve together, and what's their individual contribution.

1. TEAM CREATION









Functional Skills and Core competence:

understanding what function and team are about - competence on how to lead team and do operations



Team Rules: getting familiar with team to co-create basic norms and expected behaviors in accordance to organizational values









2. TEAM PLAN





Team Purpose: creating a picture of success for the team and connecting with individuals



Goals: defining targets and measures of success for the team



Strategies: defining strategies for achieving goals and purpose, in terms of projects/plans



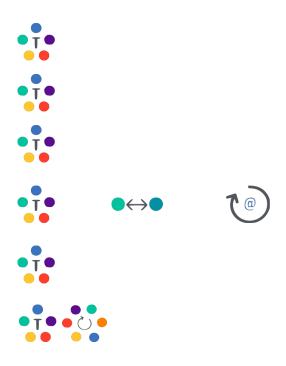
JDs and Timeline: allocating plan's tasks to specific individuals, and creating a clear and logical order of things that should be done, with clear deadlines



Budget: predicting incomes and expenses over the team duration **Team Development Goals:** understanding team



Team Development Goals: understanding team dynamics and how each member can contribute to each other for a common goal



3. INDIVIDUAL PLAN







- **Competence Development Plan:** aligning individual development plan with LDA results, competence assessment and individual motivation for learning
- **Personal Functional Goal:** setting performance goal aligned with members' JDs and ambitions
- **Individual Action Plan:** making plans for achieving personal development and operational goals throughout team experience in accordance to organizational values and competence







□ PERFORMING

Progress can be improved and tracked both for the team and individually. It's where operations actually happen and where competence are developed on ground.

4. RESULTS ELEVATION

□ PERFORMING



Practical Learning: incentivizing members to learn by doing operations and activities on ground



Team Working Times: creating spaces for the team to work together to achieve more results. Recommended to be weekly



Team Incentive System: aligning performance measurements with competence and values, recognizing and appreciating members and team accordingly







5. PERFORMANCE TRACKING

□ PERFORMING



Accountability systems: using tracking tools and dashboards for measuring individual and team performances in terms of achieved/plan

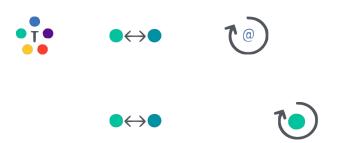


Individual Tracking Meetings: checking overall achievement of individual action plan and giving suggestions for higher performance. Recommended to be monthly



Team Weekly/Monthly/Quarterly review: making frequent checkpoints for reviews of the bigger picture.

*For Quarter review, the team needs to review overall team engagement and performance, planning what's next, and how to improve)





5. SUPPORT SYSTEM

□ PERFORMING



LEAD Spaces: creating spaces to facilitate members' inner journey, in order to develop Leadership Qualities and live the values



Team Meetings: facilitating frequent spaces for members to support each other in terms of



One-to-one: facilitating individual spaces for the members to reflect on their personal development and establish next steps forward. Recommended to be monthly



Team Days: hosting spaces for the team to bond and create a good environment to perform.



Recommended to be quarterly

Feedback: giving and receiving individual and team feedbacks and creating next steps for better relationships and performance. Recommended to be quarterly















Teams and individual debrief on the experience in terms of development and results, and suggest next steps. This is the stage when transition happens.

7. TEAM DEBRIEF





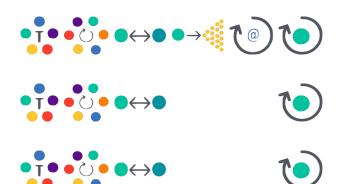
Reporting on results: gathering main achievements and non-achievements in terms of performance, as well as main learnings



Team Development Review: recapping the journey and what happened in terms of development as a team



Feedback: giving and receiving individual and team feedbacks



8. TRANSITION





Knowledge and Skills Transition: ensuring to equip successors with key knowledge and skills needed for responsibilities and tasks. Can be done through shadowing, simulations and working side by side



Documents and Tools Transition: transferring all meeting minutes, tracking tools and reports to the successors



Suggestions of Next Steps and way forward: gathering main learning of things not to be repeated, and suggestions for improvements











9. INDIVIDUAL DEBRIEF





Final LDA: ensuring that all members take final Leadership Development Assessment



Final Personal Development Plan Review, which includes:



- **Final Performance Review:** reviewing performance goal achievement and how aligned it was with members' JDs
- **Individual Next Steps:** setting individual next steps for the members in terms of career plans







