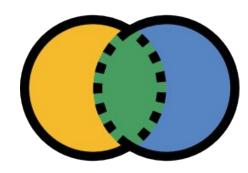
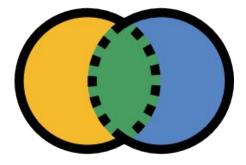
## **Mergers and Acquisition deals**



# M&A

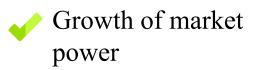
Mergers and acquisitions



**Strategic motives** 

### **Operative motives**

Economy of scale



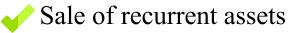
Economy of vertical integration

### **Financial motives**

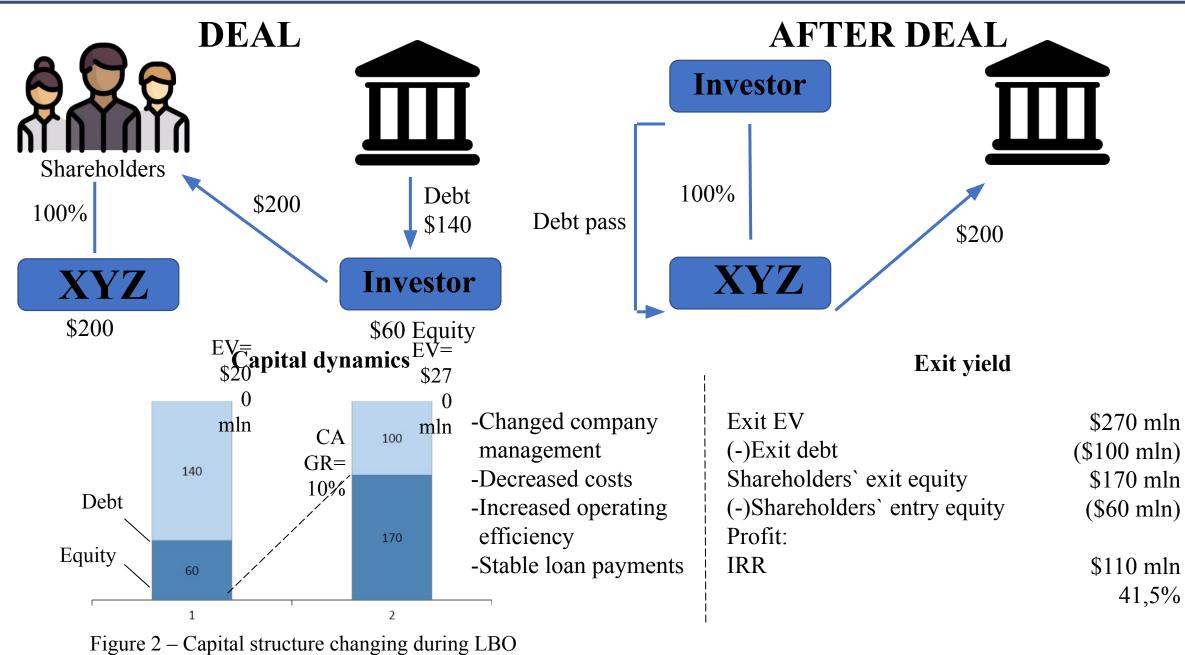
- Advantages on capital markets
- Tax benefits
  - Possibility of subsequent resale



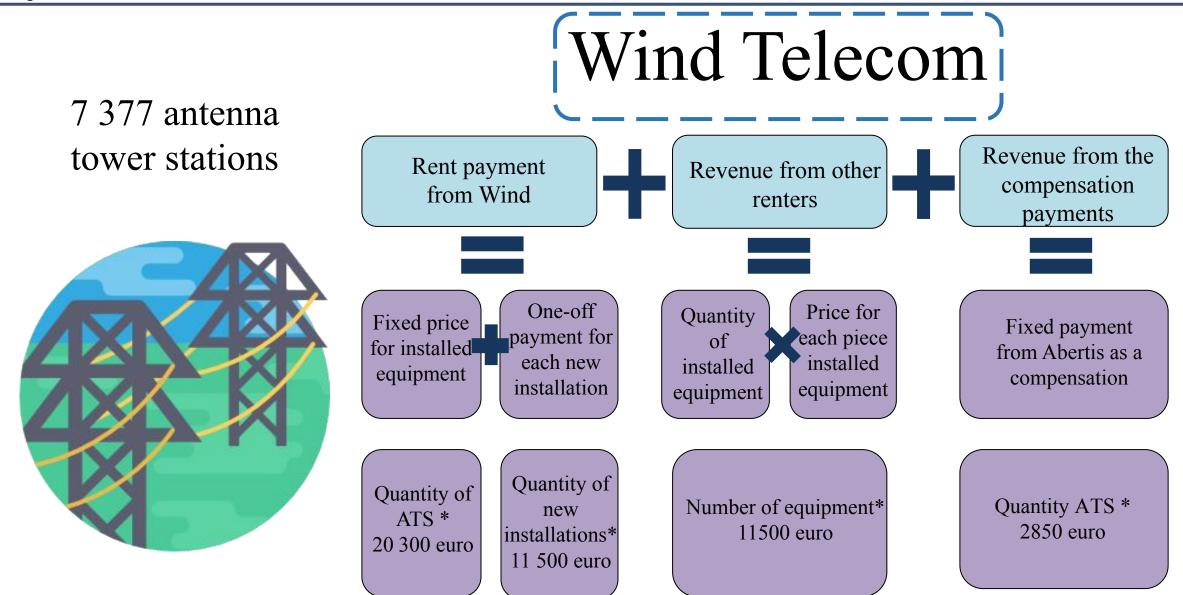
- Profitable purchase of assets
  - Access to insider stock tips



### **Principle of LBO**



### **Object of the deal: structure of revenue**



### **Expected revenue calculation**

Structure of revenue in 2016

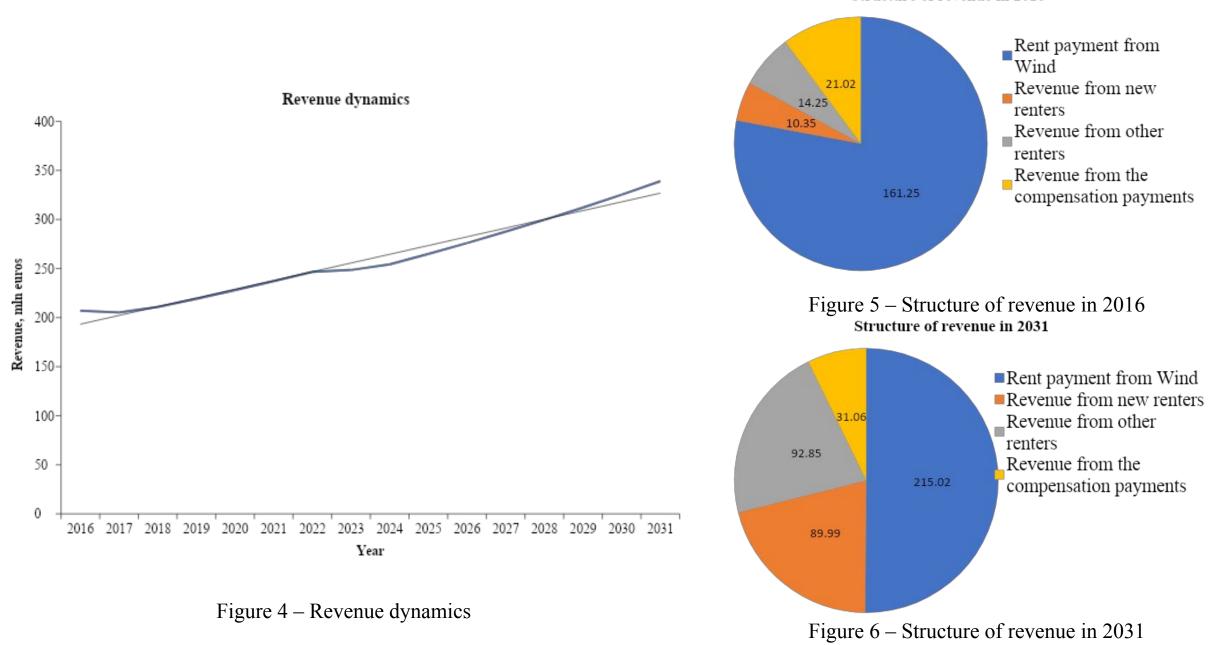
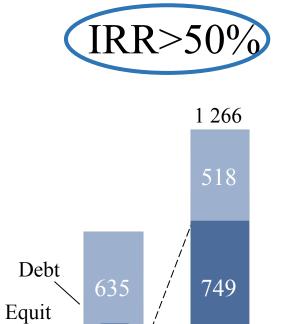
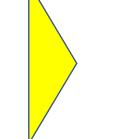


Table 2 – Analysis of LBO deal for Abertis

	Costs, million	Interest	Entry information	Costs, million euros
<b>Entry information</b>	euros			
			Exit debt	
Debt	350	1,50%	(1,5%)	284
			Exit debt	
Debt	300	2,00%	(2%)	234
Equity	43	7,00%	Equity	749
Total sum of				
investments	693		EV	1266

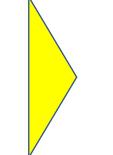


Entry Exit Figure 10 – Exit data of Abertis



Opportunity for VimpelCom to increase the deal price

High yield because of LBO



1266 million euros after completion of the deal